

## Creative Space in Developments

ULI AUSTIN CREATIVE CULTURE STRATEGIC COUNCIL

**JUNE 2022** 



### ULI AUSTIN CREATIVE CULTURE STRATEGIC COUNCIL Examine the effects of real estate on Austin's unique culture and development, so to maintain our culture.





## What is the Need

### Creative Arts = Strong Economy

- Austin creative sector economic impact grew from \$3.25 billion in 2005 to \$4.35 billion in 2012-outpacing the city's overall growth by 15%
- Pre-pandemic, live music had an ~\$2B economic impact
- 82% of Americans believe arts & culture are important to local businesses and the economy
- 87% of Americans believe arts & culture are important to quality of life
- The Austin Tourism Commission identified live music as the single biggest contributor to desirability, livability and growth for the City of Austin
- Chicago Theater study shows that for every \$1 spent in music spaces, \$12 are spent in surrounding businesses
- Over 50% of creative businesses do not own their venue and most expect to lose their space as new development occurs





## Cultural Space Needs

## **General Needs**

- Long term lease (5+ years)
- Rent cost offsets
- NNN incentives
- Managing lessor or an accessible landlord







## Non-Performance Needs

- Smaller Spaces (even 10x10)
- Larger spaces suitable for sculpture or mosaics
- Ability to showcase and or sell work/merchandise
- Studio space to produce work
- Office space for non-profits and other creative organizations
- Ability to host classes, workshops and seminars

## Performance Needs

- Different sizes small, medium, large
- Production Customization Open Spans; Stage Design; Baffles/Catwalks
- Sound Attenuation
- Designed for Power Draw
- High Ceilings & Sightlines
- Fixed Builds with Flexible Uses (daytime use)
- Partnerships with Food vendors or a commercial Kitchen
- Concessions Revenue

Austin

Modern, Accessible Bathrooms



### **Designated Districts**







- Park once then walk
- Bus/bike accessible
- Sense of place or "scene"



- Shared marketing and advocacy for success
- Include live/work/sell opportunities
- Stimulus for other businesses (i.e., coffee shops, restaurants, retail)
- Requires portfolio of physical/organizational assets in place
- District work requires funding & full-time employees for success

## Stories of Success



## W Austin and ACL Live

- Development response to RFP from the City
- ACL Live at the Moody Theater (2,750 person) and 3TEN ACL Live (350 person)
- Hotel, condos and retail
- Large performance space needed to move up in performance levels and shows. Career arc realized.
- Partnership with ACL TV helped win the right to develop
- ACL key to residence marketing, including VIP experiences
- Long hold. Ryman Hospitality Properties closed on purchase from Stratus Properties in June 2022
- Catalyst to success for 2<sup>nd</sup> Street District vision





## Sawyer Yards, Houston

- 350 studios for 450 artists + event venue & retail (40% common space)
- Artists need community of mass to attract people to buy art and provide creative energy
- Repurposing of existing old structures made financials work (greenfield cost prohibitive)
- Large development so each project easier to get financed and economics better with more artists
- Have a waiting list of artist tenants.
- District is very popular now with developers 2200 market rate apartment units under construction or delivered within 2 years



## Pittsburgh Cultural Trust

- PCT is a non-profit owner-operator, landlord and service provider for 14-block cultural district.
- Developer: Collaborative city and philanthropic economic redevelopment effort.
- Facilities management: Trust operates as a landlord and facility manager for 1 million square feet of District buildings and public spaces including a centralized box office.





#### SERVICES

- \$2 million in rent subsidies to creatives per year.
  - Subsidies through earned revenue and contributed revenue.
- Centralized marketing initiatives
- Shared back office services program for creative and arts organizations.

### Art New York – Alliance of Resident Theaters

- City-owned building NY Economic Development Council put out for bid for condocultural arts facility
- Cultural anchor for non-profit theater company.
- Art New York provides services and subsidizes rent for smaller organizations to access office, rehearsal and performance spaces.



## Current Opportunities

#### PUBLIC PRIVATE PARTNERSHIPS

#### PUBLIC IMPROVEMENT DISTRICTS

#### PRIVATE MARKET DEVELOPMENT







Most heavy involvement from the city – often in the form of land made available for development

Also much involvement by the city – set up of incentives and variance requests

Very little involvement by the city

#### **Identified Opportunities**

- Health South
- Kenny Durham's Backyard
- South Central Waterfront One Texas Center

#### **Identified Opportunities**

- Historic 6<sup>th</sup> Street Redevelopment
- South Central Waterfront

#### Identified opportunities

- River Park Project
- Brodie Oaks Development



## Austin Economic Development Corporation (AEDC)

- Created by City Council in 2020. Early activity to foster cultural trusts using 2018 G.O. Bonds (\$12M) and other financial resources (~\$5M).
- Three full time staff persons now on board and holding meetings with stakeholders.
- Around 45 responses to an RFP for funding and other assistance now being evaluated.
- May also offer financial advice, help form partnerships or alliances among entities, facilitate creation of art/music/culture districts.
- Help make "but for" projects come to fruition



### Possible Land Development Code Changes



Live Music Venue as land use type, separate from Bar/Nightclub, based on evidence that there is lower alcohol consumption per customer at live music shows compared to bars.



Live/work/sell model for visual arts – Modify the Home Occupation Ordinance to allow artists to sell their wares from home.



"Culture Unlocked" - Allow reduced parking requirements, eased regulations on signage, expedited permitting over other commercial uses for theater, studios, galleries, and music venues.



## Current Programs In Place

### Downtown Density Program - Creative Space Option

- The Downtown Density Bonus Program grants bonus space for specific community benefits.
- For a detailed description of the qualifications for each bonus, please see <u>Ord. 20140227-054</u> or LDC 25-2-586(E)

Community Benefits	Bonus Cultural Uses or Live Music 2 sf of bonus area shall be granted for each 1 sf of space for cultural uses or live
Affordable Housing [Developer may apply more than one]	On site: 10 sf Uses music uses
	150 sf of bonus area for each family-friendly eligible bedroom
	Fee-in-lieu: See Fees-in-Lieu of Affordable Housing Table, on the following page
Rainey Steet Subdistrict Historic Preservation	25,000 sf of bonus area for each historically significant building restored and preserved
Day Care Services	2 sf of bonus area shall be granted for each 1 sf of day care services provided
Cultural Uses or Live Music Uses	2 sf of bonus area shall be granted for each 1 sf of space for cultural uses or live music uses
On-Site Improvements for Historic Preservation	5 sf of bonus area shall be granted for each 1 sf of historic building preserved
Development Bonus Fee for Off-Site Historic Preservation	1 sf of bonus area for each district-specific development bonus fee for off-site historic preservation



### 380 Agreement Placemaking Collective Space

- Chapter 380 of Texas' Local Government Code allows municipalities to promote economic development and stimulate business and commercial activity by providing financial incentives.
- The City's Chapter 380 program provides an opportunity to establish programs and policies to aid in achieving economic development goals and objectives established by City Council.
- Assistance can take the form of loans or grants, which can also leverage State and/or Federal matching funds to heighten a project's impact in the community









### Creative Space Assistance

- \$12 million Creative Space Bond created to invest
  - Single or multiple City owned multi-use creative space
  - Managed by Austin Economic Development Corporation
- Creative Space Assistance Program (CSAP) provides direct support to for-profit live music venues, performance spaces, art galleries, arts-focused nonprofits and individual artists facing temporary or permanent displacement.
  - Awards of \$5,000 \$50,000 may be used for rent stipend, gap financing for property acquisition, or other space-related needs such as facility improvements or displacement-related expenditures. The FY 2020 program was funded at \$1 million.



### Iconic Venue Fund

- Administered by AEDC
- \$4.9 Million
- Funded by Hotel Occupancy Tax





# Feedback / Identify Barriers

Urban Land Austin UII Institute