



CITIES, REAL ESTATE & INFRASTRUCTURE

SAME PLAYERS, DIFFERENT GAME?

Deciding and Investing in an Uncertain World

PROVISIONAL PROGRAMME

PLENARY SESSIONS

08:15 - 08:45	Welcome Coffee
08:45 - 09:00	Opening Remarks
09:00 - 09:35	KEYNOTE - LUDOVIC SUBRAN
09:35 - 10:15	Session 1 - Roundtable: How can we position ourselves sustainably in an uncertain world?
10:15 - 10:55	Session 2- Roundtable: Changes in cycles, indicators of entering and exiting a crisis: what worked in the past?
10:50 - 11:10	COFFEE BREAK
11:15 - 12:10	PRODUCT COUNCIL SESSIONS:
	1. Office Mixed-Use: Visions for 2030 Arnaud Brousseau, William Yon
	2. Living - C Change for Housing ULI Europe Charles Haezebrouck, José Antonio De Pedro Cuadrado, Thibault Martinerie
	3. Logistics: Disrupted Supply Chains: How Can Logistics Be Integrated into the Heart of Tomorrow's Cities? Which asset types and locations will emerge as winners in an era shaped by land scarcity, decarbonisation requirements and changing land-use regulations? Jérôme Delaunay, Vincent Rigal
	4. Retail: ÀWhat Will a Retail Asset Look Like in 2035? Eric Costa, Nadège de la Conté-Lhernould
	5. Hospitality: Assets, Uses and Brands: The New Map of Hotel Risk Diversifying risk or simply shifting it? Gwendoline Théodet, Sébastien de Courtivron
	6. Urban Regeneration: Infrastructure and Urban Regeneration: Can't Live With Them, Can't Live Without Them? Etienne Riot, François Bourvic

11:15 - 12:10	7. Technology in Real Estate: Building Energy Resilience: A New Paradigm for Future-Proof Assets. How can buildings evolve from energy consumers to "prosumers" in order to secure and enhance long-term asset value? Emmanuel François, Michael Sigda
	8. C-Change Decarbonation & Resilience/ Living: Decarbonising Without Adding Complexity. Towards a harmonised European regulatory framework to accelerate the sustainable transformation of the real estate sector. Sophie Athanase
12:10 - 12:50	Feedback on the Product Council Sessions
12:50 - 13:00	Closing remarks
13:00 - 14:00	NETWORKING LUNCH

AFTERNOON SESSIONS

DISCUSSION FORUMS

12:00 - 14:45	1. New economic models, stakeholders transformation
	2. Which asset classes for which time horizon? Investment strategies and value creation horizons.
	3. The New Ecosystems of Value Creation
15:00 - 16:00	Roundtable 3: Leadership and Decision-Making in Times of Uncertainty
16:00 - 16:30	CLOSING KEYNOTE PRESENTATION Conclusions

PLATINUM



PIMCO

GOLD



SILVER



BRONZE

