



Singapore Sustainability Council Meeting

Tuesday, 9 September 2025

CBRE office (Marina Bay Financial Centre, Tower 1, 8 Marina Boulevard #16-01, Singapore 018981)

Product Council Leadership

Co-Chair: David Fogarty, Head of ESG Consulting & Sustainability Services, CBRE

Co-Chair: Khasha Mohammadian, Vice President ESG, Technical & Innovation, PIMCO Prime Real Estate

AGENDA

Council meetings are intended to be interactive, and members are encouraged to be open and candid in their questions and comments throughout the meeting. Please note that the time allocated within the agenda includes discussion between members and presenters.

3:30 pm	Registration and Welcome
3:45 pm	Continuation of Topics of Interest <ul style="list-style-type: none">• Session 1: Embodied Carbon – Yvonne Lim, URA URA’s perspective on embodied carbon was shared, with a focus on the planning stage and the “retrofit-first” approach to urban development.• Session 2: Return on Sustainability (RoS) Framework – Vinamra Srivastava, CapitaLand Investment CapitalLand Investment’s RoS framework was shared, highlighting how sustainability initiatives are evaluated for their financial and environmental returns.
5:00 pm	Networking
5:30 pm	Close of Meeting



ANNEX A

ULI Council Member Expectations

Council membership is a privilege desired by many ULI members and the value of the Council experience is determined by the quality and participation of its members. Each Council member is therefore expected to be a committed participant of the Council, contributing as much value to the Council experience as they take home.

OPEN, HONEST, SPECIFIC INFORMATION AND EXPERIENCE:

Come to Council meetings ready to participate openly and honestly with specific, detailed information and experience from your current real estate practice.

CONFIDENTIALITY:

Everything discussed within a Council is kept completely confidential by all Council members. This is the foundation that makes open and honest sharing of detailed information and experience possible. Violation of confidentiality will result in immediate expulsion from your Council.

REAL DEALS, REAL NUMBERS:

The key to truly valuable interaction between the Council members is the sharing of real deals and real numbers, as well as successes and lessons learned.

ATTEND EVERY MEETING:

Each Council member has been chosen for the value that their unique background and experience brings to the Council. Missing a Council meeting or part of a Council meeting reduces the value for every other member of your Council. Your empty seat could easily be filled by someone else who has value to bring to the table.

RESPECT FOR OTHERS:

Help make discussions productive and high value by engaging your fellow council members respectfully with your most relevant information and experience.

NO SELF PROMOTION:

Council members are all highly successful real estate professionals. Self-promotion and pitching do not add value for your fellow council members. Keep your presentations and discussions aimed at delivering real take home value for your peers, not your business.

NO CELL PHONES:

It should go without saying that you cannot be fully engaged in your council while checking your email. Most Councils have breaks designed to allow members to check in and stay connected a few times during the day.

RECRUIT THE BEST AND BRIGHTEST:

Council members often come into contact with new leaders in the industry—both ULI members and non-ULI members—with exciting new products, ideas and best practices that will add greatly to the value of



their Council. Bring these new leaders as guests to ULI Singapore meetings and work with your Council leadership to help them become future members of ULI and your Council.

PARTICIPATE IN ULI AND ULI LEADERSHIP:

Council members are expected to be active participants in ULI's mission of providing leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. Your involvement in ULI provides excellent opportunities to network and to learn both within and beyond the boundaries of your industry segment:

- Attend and participate at the ULI Asia Pacific Summit
- Attend and participate at ULI Singapore programmes
- Contribute to ULI publications/research

ANNEX B

Singapore Sustainability Product Council Members

NAME	ORGANIZATION	JOB TITLE
COUNCIL MEMBERS		
David Fogarty (Co-chair)	CBRE	Head of Sustainability Consulting, Asia
Khasha Mohammadian (Co-chair)	PIMCO Prime Real Estate	Vice President ESG, Technical & Innovation
Joelle Chen	LaSalle	Head of Sustainability, Asia Pacific
Elke Kornalijnslijper*	JLL	Head of Sustainability Consulting, Asia
Tony Chan	Arup	Associate Principal - Cities & Planning Leader SE Asia
Vinamra Srivastava	CapitaLand Investment	Chief Sustainability Officer
Giovanni Cossu*	CapitaLand Development	Head of Sustainability
<i>Esther An</i>	City Developments Limited	Chief Sustainability Officer
<i>Henry Hsu</i>	Colliers	Senior Director Head of ESG
Kee Wei Hui*	MOH Holdings Pte Ltd	Head, Sustainability, CEO's Office
Vincent Chew*	PGIM Real Estate	Executive Director & Portfolio Manager
Sin Lye Chong*	Singapore Land Authority	Assistant Chief Executive
Sammie Leung	PwC	Partner
<i>Wang Wei</i>	Allgreen Properties Limited	General Manager (Sustainability and Urban Planning)
<i>Yvonne Lim</i>	Urban Redevelopment Authority	Group Director

*Absent