



2025 ULI Singapore Annual Conference

Grounded in Change: Defining Our Place in an Uncertain World

Thursday, 18 September 2025 | PARKROYAL COLLECTION Marina Bay

Who's Taking the Stage at the 2025 ULI Singapore Annual Conference?

Get the inside track on the sessions, timings, and speakers driving this year's ULI Singapore Annual Conference.

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The **ULI Singapore Annual Conference** is the region’s premier gathering of real estate and land use professionals, convening leading voices from across the public and private sectors. This year’s theme, **“Grounded in Change – Defining Our Place in an Uncertain World,”** sets the stage for a powerful day of conversations and connections. As cities around the world grapple with rapid technological shifts, rising geopolitical uncertainty, climate change, and evolving social values, this flagship event will bring together leaders and changemakers from across the region to explore how we can build with intention in an era of transformation.

See what’s happening in the conference below – we have the full program for you.

08:00 AM **Registration & Networking Coffee**

08:45 AM **Message from the Chairs**

Scott Dunn, ULI Asia Pacific Advisory Board Member, and **Zheng Wanshi**, Chair of the ULI Singapore Executive Committee, welcome participants to the 2025 ULI Singapore Annual Conference. With the theme Grounded in Change – Defining Our Place in an Uncertain World, the conference will bring bold keynotes, dynamic panels, and immersive study tours – setting the stage for new ideas and collaborations shaping the future of cities.



SCOTT DUNN

Chief Strategy Officer
Asia

AECOM



ZHENG WANSHI

Group Chief Strategy
& Sustainability Officer

Frasers Property

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09:00 AM Global Shifts, Local Impact

In an era of rising geopolitical tension and shifting global alliances, what are the ripple effects on our cities, industries, and communities? This session unpacks how conflict, competition, and cooperation on the world stage are influencing local priorities—from urban planning and investment flows to institutional resilience and global connectivity.



CURTIS CHIN
Senior Advisor
Global Markets
Milken Institute



**DR. JEFFREY
JAENSUBHAKIJ**
Advisor
GIC



CLAUDIO PIRON
Managing Director
Co-Head of Asia Rates
and Currencies Strategy
Bank of America



PAMELA AMBLER
Head of Investor
Intelligence & Strategy
Capital Markets, Asia Pacific
JLL
MODERATOR

10:00 AM The Future Lives Here: Redefining What Already Stands

In a rapidly changing world, Singapore's existing buildings present grounded opportunities for sustainable and resilient transformation. This panel explores how adaptive reuse can unlock environmental, financial, and cultural value—redefining how we shape meaningful places for the future.



TANIA CHAN
Chief Marketing
Officer
The Lo & Behold Group



HO WENG HIN
Founding Chair
Docomomo Singapore



LOH LIK PENG
Chief Executive
Officer
Unlisted Collection:



CARRIE WONG
Director
Business Planning
& Development
**Singapore Land
Authority**



CHINTAN RAVESHIA
Director
Cities, Planning &
Design Business Leader
Asia Pacific Region
Arup
MODERATOR

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11:00 AM

Sustainability x Investment Showdown!

Transforming Sustainability Imperatives into Competitive Financial Advantages: Join us as teams battle to protect and enhance asset value through strategic environmental leadership, a game show format where industry experts compete to solve real estate greatest Sustainability x financial puzzles with limited tools and maximum creativity.



GIOVANNI COSSU
Head of Sustainability
CapitaLand Development



ADAM DONAHUE
Head of Custom Accounts, Asia Pacific
LaSalle Investment Management



FANG EU-LIN
Partner and Sustainability & Climate Change Leader
PwC



DARREN TEOH
Director Sustainability Strategy
Warburg Pincus



BENJAMIN TOWELL
Executive Director Sustainability Office Global Wholesale Banking
OCBC



WEE SU LIN
Head of Asset Management Southeast Asia, Greater China & South Korea
PGIM Real Estate



JOELLE CHEN
Head of Sustainability Asia Pacific
LaSalle Investment Management
HOST



JENNY ZHANG
Director Sustainability
ULI Asia Pacific
HOST

12:00 PM

Networking Lunch

01:15 PM

Spotlight Fireside Chat with Ho Kwon Ping: Defining Our Place in an Uncertain World

In this rare and intimate conversation, join renowned business leader and thought provocateur Ho Kwon Ping as he reflects on the shifting tides shaping Asia's urban and cultural landscape. Drawing from a rich and unconventional journey spanning journalism, hospitality, and public policy, Ho will offer a deeply personal and incisive perspective on how cities – and the people within them – can stay grounded amid disruption.

From the rise of technological forces to climate crisis and a more fractured geopolitical order, how can we redefine leadership, purpose, and resilience in today's world? Be inspired by the bold thinking about the future of place, community, and identity.



HO KWON PING
Founder Executive Chairman
Banyan Group



MAURA FOGARTY
Singapore Bureau Chief & Asia Business Editor
BBC News
MODERATOR

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02:00 PM Capital Markets - Opportunity in Volatility

Asia is heavily impacted by global geopolitical uncertainty, the looming trade war and interest rate fluctuations. The panel examines how investors and fund managers are strategically deploying capital to capitalise on this volatility while mitigating risk and positioning for long-term growth and returns.



**ALESSANDRO
FIASCARIS**
Head of Asia-Pacific
Oxford Properties
Group



BENETT THESEIRA
Managing Director
Head of Asia Pacific
PGIM Real Estate



MASAYUKI OZAKI
Chief Financial
Officer
NTT DC REIT



SARAH WINBUR
Senior Portfolio
Manager, Real Estate
APG Asset
Management



JOYCE LO
Director
Private Capital
Lazard Asia Limited
MODERATOR

03:00 PM ULI Singapore Real Estate Talent Insights Study

In partnership with Kerry Consulting and NUS, this study was conducted to look at talent trends in Singapore's real estate sector – from skills in demand to future workforce needs – helping shape strategies to attract and grow the next generation of professionals.



CYNTHIA ANG
Executive Director
Hospitality & Real Estate Practice
Kerry Consulting



YIYAO XIE
Real Estate Recruiter
Hospitality & Real Estate Practice
Kerry Consulting

03:10 PM WLI Commendation Award Prizegiving

This award recognises outstanding female graduands in real estate and built environment-related disciplines who have demonstrated academic excellence, leadership potential, and a commitment to the industry and community. Join us as we celebrate the achievements of this year's awardees.

03:20 PM Coffee Break

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03:50 PM

Bits to Bricks: How Technology is Reshaping the Built Environment

As real estate catches up with the digital revolution, this panel explores how technologies like AI, digital twins, and smart infrastructure are transforming the industry—from design and operations to investment and user experience. Panelists will unpack cultural and regulatory barriers, the cost of inaction, and what it truly takes to drive tech adoption in a traditionally risk-averse sector—while offering bold predictions for what’s next



DENNIS HUANG
Managing Director
MytePro Technology



TERENCE KOK
Executive Director
Technology &
Innovation
Meinhardt Group



LING SU MIN
Chief Operating Officer
Chief Transformation
Officer
SJ Group



DAVID TAN
Assistant Chief
Executive Officer
JTC



IAN LOE
Managing Director
Group Digital and
Technology
Frasers Property
MODERATOR

04:50 PM

Closing Keynote: Designing a Home for a Changing World by Dawn Lim

The keynote explores through the sharing of case studies how design can be a force for transformation – shaping more sustainable cities, more inclusive communities, and more resilient businesses. Attendees will be invited to see the built environment through a new lens, and to imagine what becomes possible when design is embraced as a driver of change.



DAWN LIM
Executive Director
**DesignSingapore
Council**

05:20 PM

Reflections - The Road Ahead

The 2025 ULI Singapore Annual Conference will conclude with a reflection session led by Jonathan Eu and Elaine Tan.



JONATHAN EU
Chief Executive Officer
Singapore Land Group



ELAINE TAN
Director, Research
Centre for Liveable Cities

05:40 PM **Cocktail and Networking**

07:00 PM **End of Conference**