

Singapore Sustainability Council Meeting

Wednesday, 19 March 2025

Melbourne Room, Level 29 at Capital Tower at 168 Robinson Road, Singapore 068912

Product Council Leadership

Co-Chair: Elke Kornalijnslijper, Head of Sustainability Consulting, Asia, JLL

Co-Chair: Joelle Chen, Head of Sustainability, Asia Pacific, LaSalle

AGENDA

Council meetings are intended to be interactive, and members are encouraged to be open and candid in their questions and comments throughout the meeting. Please note that the time allocated within the agenda includes the discussion between members and presenters.

3:30 pm	<p>Registration and Welcome</p> <ul style="list-style-type: none"> • New Council Members <ul style="list-style-type: none"> a. Wang Wei, Allgreen Properties Limited b. Sammie Leung, PwC
3:45 pm	<p>Continuation of 2024 Topics of Interest</p> <ul style="list-style-type: none"> • Energy – Elke Kornalijnslijper <ul style="list-style-type: none"> - Sharing session on the convergence of energy, mobility and real estate - Discussion around different revenue generating opportunities - Challenges in the market with distributed energy resources and recognition of renewable energy certificates under different reporting schemes • Embodied Carbon – Giovannie Cossu <ol style="list-style-type: none"> 1. Supporting the mapping of concrete embodied carbon in Singapore: Collaboration with Climate Group and CLD <ul style="list-style-type: none"> - Support national benchmarking of embodied carbon of concrete to support policy, investment, and decarbonisation strategies for Singapore's built environment. - Foster a coalition of concrete users and suppliers on best practice industry guidelines promoting adoption and scalability of low-carbon concrete. - Amplify Asia-Pacific leadership by sharing benchmark methodology globally, reinforcing environmental sustainability in the construction sector. 2. ULI Vietnam – Decarbonization & Resiliency Product Council (DRPC) <ul style="list-style-type: none"> - Explore Vietnam-specific challenges and opportunities related to embodied carbon in concrete, steel, and construction materials. - Integrate embodied carbon considerations into broader resilience and net-zero strategies within Vietnam's fast-growing real estate sector.
4:45 pm	<p>Members' Poll – What Next? Roundtable Discussion</p>
5:00 pm	<p>Networking</p>
5:30 pm	<p>Close of Meeting</p>

ANNEX A

ULI Council Member Expectations

Council membership is a privilege desired by many ULI members and the value of the Council experience is determined by the quality and participation of its members. Each Council member is therefore expected to be a committed participant of the Council, contributing as much value to the Council experience as they take home.

OPEN, HONEST, SPECIFIC INFORMATION AND EXPERIENCE:

Come to Council meetings ready to participate openly and honestly with specific, detailed information and experience from your current real estate practice.

CONFIDENTIALITY:

Everything discussed within a Council is kept completely confidential by all Council members. This is the foundation that makes open and honest sharing of detailed information and experience possible. Violation of confidentiality will result in immediate expulsion from your Council.

REAL DEALS, REAL NUMBERS:

The key to truly valuable interaction between the Council members is the sharing of real deals and real numbers, as well as successes and lessons learned.

ATTEND EVERY MEETING:

Each Council member has been chosen for the value that their unique background and experience brings to the Council. Missing a Council meeting or part of a Council meeting reduces the value for every other member of your Council. Your empty seat could easily be filled by someone else who has value to bring to the table.

RESPECT FOR OTHERS:

Help make discussions productive and high value by engaging your fellow council members respectfully with your most relevant information and experience.

NO SELF PROMOTION:

Council members are all highly successful real estate professionals. Self-promotion and pitching do not add value for your fellow council members. Keep your presentations and discussions aimed at delivering real take home value for your peers, not your business.

NO CELL PHONES:

It should go without saying that you cannot be fully engaged in your council while checking your email. Most Councils have breaks designed to allow members to check in and stay connected a few times during the day.

RECRUIT THE BEST AND BRIGHTEST:

Council members often come into contact with new leaders in the industry—both ULI members and non-ULI members—with exciting new products, ideas and best practices that will add greatly to the value of their Council. Bring these new leaders as guests to ULI Singapore meetings and work with your Council leadership to help them become future members of ULI and your Council.

PARTICIPATE IN ULI AND ULI LEADERSHIP:

Council members are expected to be active participants in ULI's mission of providing leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. Your involvement in ULI provides excellent opportunities to network and to learn both within and beyond the boundaries of your industry segment:

- Attend and participate at the ULI Asia Pacific Summit
- Attend and participate at ULI Singapore programmes
- Contribute to ULI publications/research

ANNEX B

Singapore Sustainability Product Council Members

NAME	ORGANIZATION	JOB TITLE
COUCIL MEMBERS		
Elke Kornalijnslijper (Co-chair)	JLL	Head of Sustainability Consulting, Asia
Joelle Chen (Co-chair)	LaSalle	Head of Sustainability, Asia Pacific
Tony Chan	Arup	Associate Principal - Cities & Planning Leader SE Asia
Vinamra Srivastava	CapitaLand Investment	Chief Sustainability Officer
Giovanni Cossu	CapitaLand Development	Head of Sustainability
David Fogarty	CBRE	Head of ESG Consulting & Sustainability Services
<i>Esther An*</i>	City Developments Limited	Chief Sustainability Officer
<i>Henry Hsu*</i>	Colliers	Senior Director Head of ESG
Kee Wei Hui	MOH Holdings Pte Ltd	Head, Sustainability, CEO's Office
Vincent Chew	PGIM Real Estate	Executive Director & Portfolio Manager
<i>Khashayar Mohammadian*</i>	PIMCO Prime Real Estate	Vice President ESG, Technical & Innovation
Sin Lye Chong	Singapore Land Authority	Assistant Chief Executive
<i>Yvonne Lim*</i>	Urban Redevelopment Authority	Group Director

**Absent*

NAME	ORGANIZATION	JOB TITLE
INCOMING MEMBER		
Wang Wei	Allgreen Properties Limited	General Manager, Sustainability and Urban Planning
Sammie Leung	PwC	Partner