



ULI Mission: Shape the future of the built environment for transformative impact in communities worldwide.  
ULI is an independent global nonprofit supported by members representing the entire spectrum of real estate development and land use disciplines.

### Singapore Sustainability Council Meeting

Monday 12 Sept 2022

Brookfield Asset Management, Income at Raffles, 16 Collyer Quay, #19-00, Singapore 049318 | Boardroom

#### Product Council Leadership

Co-Chair: Esther An, Chief Sustainability Officer, City Developments Ltd

Co-Chair: Nina Yang, Chief Executive Officer, SJ CityGlobal

### AGENDA

Council meetings are intended to be interactive, and members are encouraged to be open and candid in their questions and comments throughout the meeting. Please note that the time allocated within the agenda includes the discussion between members and presenters.

#### AGENDA

3:00pm	<b>Registration and Networking</b>
3:15pm	<b>Welcome Remarks by Co-Chairs</b> (i) New Council Members a. Joelle Chen, Lendlease b. Elke Kornalijnslijper, JLL c. Olivier Lopion, The Oval Partnership d. Vinamra Srivastava, Capitaland Investment e. Tan Swee Yiow, Keppel REIT Management f. Pratima Washan, AECOM  (ii) Refined Mission and Objectives  <i>Helping council members to review and reset the way we design, build, and manage assets towards a Net Zero Carbon targets through:</i> <ul style="list-style-type: none"><li>▪ <i>Providing clarity on net zero goal, decarbonization, sustainability and help companies to understand and chart their pathway towards net zero; (experts: ULI Greenprint, SBTi, CDP, GRESB, BCA, etc)</i></li><li>▪ <i>Promoting collaboration along the value chain to measure impact and support the Net Zero goals and SG Green Plan 2030;</i></li><li>▪ <i>Working with council members, comprising asset owners, developers, architects, regulators, contractors and suppliers, to green the built environment</i></li><li>▪ <i>Mobilizing funds to accelerate action</i></li></ul>
3:30pm	<b>ESG at Brookfield</b>  Brookfield Asset Management is a leading global alternative asset manager with ~\$725 billion of assets under management across real estate, infrastructure, renewal power, private equity and credit. Council Member Niel Thassim Managing Partner and Head of Asia Pacific & Middle East for Brookfield's Private Funds Group, will share with the Council about Brookfield's ESG practices and pathways to net zero.



4:10pm	<b>Circularity in Retail: Tackling the Waste Problem</b>  New Council Member Joelle Chen, Sustainability Director (Singapore), Lendlease will present the key highlights of the joint Lendlease and WWF-Singapore report <i>Circularity in Retail: Tackling the Waste Problem</i> . It serves as a guide for the retail sector to improve efforts towards a waste reduction and circular economy strategy via practical and tailored recommendations. This endeavour is in line and supports Singapore's zero waste ambitions.
4:50pm	<b>Wrap-Up and Next Steps</b>  Next Council Meeting – 1Q2023 together with Integrated Development Council  Redevelopment of former Fuji Xerox Towers as a sustainable mixed-use complex
5:00pm	<b>Close of Meeting</b>

After meeting note:

For more information on one of the case studies presented by Brookfield: [Environmental, Social & Governance - Canary Wharf Group](#)



## **ANNEX A**

### **ULI Council Member Expectations**

Council membership is a privilege desired by many ULI members and the value of the Council experience is determined by the quality and participation of its members. Each Council member is therefore expected to be a committed participant of the Council, contributing as much value to the Council experience as they take home.

#### **OPEN, HONEST, SPECIFIC INFORMATION AND EXPERIENCE:**

Come to Council meetings ready to participate openly and honestly with specific, detailed information and experience from your current real estate practice.

#### **CONFIDENTIALITY:**

Everything discussed within a Council is kept completely confidential by all Council members. This is the foundation that makes open and honest sharing of detailed information and experience possible. Violation of confidentiality will result in immediate expulsion from your Council.

#### **REAL DEALS, REAL NUMBERS:**

The key to truly valuable interaction between the Council members is the sharing of real deals and real numbers, as well as successes and lessons learned.

#### **ATTEND EVERY MEETING:**

Each Council member has been chosen for the value that their unique background and experience brings to the Council. Missing a Council meeting or part of a Council meeting reduces the value for every other member of your Council. Your empty seat could easily be filled by someone else who has value to bring to the table.

#### **RESPECT FOR OTHERS:**

Help make discussions productive and high value by engaging your fellow council members respectfully with your most relevant information and experience.

#### **NO SELF PROMOTION:**

Council members are all highly successful real estate professionals. Self-promotion and pitching do not add value for your fellow council members. Keep your presentations and discussions aimed at delivering real take home value for your peers, not your business.

#### **NO CELL PHONES:**

It should go without saying that you cannot be fully engaged in your council while checking your email. Most Councils have breaks designed to allow members to check in and stay connected a few times during the day.

#### **RECRUIT THE BEST AND BRIGHTEST:**

Council members often come into contact with new leaders in the industry—both ULI members and non-ULI members—with exciting new products, ideas and best practices that will add greatly to the value of their Council. Bring these new leaders as guests to ULI Singapore meetings and work with your Council leadership to help them become future members of ULI and your Council.

#### **PARTICIPATE IN ULI AND ULI LEADERSHIP:**

Council members are expected to be active participants in ULI's mission of providing leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. Your involvement in ULI provides excellent opportunities to network and to learn both within and beyond the boundaries of your industry segment:

- Attend and participate at the ULI Asia Pacific Summit
- Attend and participate at ULI Singapore programmes
- Contribute to ULI publications/research



## ANNEX B

### Singapore Sustainability Product Council Members

NAME	ORGANIZATION	JOB TITLE
COUNCIL MEMBERS		
Esther An (Co-chair)	City Developments Limited	Chief Sustainability Officer
Nina Yang (Co-chair)	SJ CityGlobal	CEO
Pratima Washan	AECOM	Asia ESG & Sustainability Practice Lead
Ng Chiang Wei	Allianz Real Estate	Senior Director
Tony Chan	Arup	Associate Principal – Cities & Planning Leader SE Asia
Niel Thassim	Brookfield Asset Management	Managing Partner and APAC Head of Private Funds
Vinamra Srivastava	CapitaLand Investment	Chief Sustainability Officer
Matthew Nortcliff	CMS Cameron McKenna Nabarro Olswang	Partner
Desmond Sim	Edmund Tie	CEO
Chia Khong Shoong	Frasers Property Ltd	Group Chief Corporate Officer
Elke Kornalijnslijper	JLL	Head of Energy and Sustainability
Tan Swee Yiow	Keppel REIT Management Ltd	Chairman
Joelle Chen	Lendlease	Sustainability Director
Joe Chien	Partners Group	Managing Director, Regional Head Private Real Estate
Vincent Chew	PGIM Real Estate	Executive Director, Portfolio Management
Sin Lye Chong	Singapore Land Authority	Assistant Chief Executive and Chief Sustainability Officer
Olivier Lopion	The Oval Partnership	Managing Director, SE Asia
Yvonne Lim	Urban Redevelopment Authority	Group Director