



ULI Mission: Shape the future of the built environment for transformative impact in communities worldwide. ULI is an independent global nonprofit supported by members representing the entire spectrum of real estate development and land use disciplines.

Singapore Sustainability Council Meeting

Wednesday, 30 June 2021

Singapore Sustainability Academy, 180 Kitchener Rd, #06-10, Singapore 208539

Product Council Leadership

Co-Chair: Esther An, Chief Sustainability Officer, City Developments Ltd

Co-Chair: Nina Yang, Chief Executive Officer, SJ CityGlobal

AGENDA

Council meetings are intended to be interactive, and members are encouraged to be open and candid in their questions and comments throughout the meeting. Please note that the time allocated within the agenda includes the discussion between members and presenters.

12:00pm – 12:30pm	Registration and Networking
12:30pm – 12:45pm	Welcome Remarks and Introductions <ul style="list-style-type: none">• Review of ULI Priorities & Council Member Expectations (Annex A)• Introduction of Members and Guests (Annex B)
12:45pm – 1:05pm	ULI Greenprint: Reducing Carbon, Building Value <p>ULI Greenprint is a worldwide alliance of the foremost real estate owners, investors and financial institutions committed to improving the environmental performance of the global real estate industry, with a particular emphasis on reducing energy consumption and carbon emissions. Esther An, Chief Sustainability Officer of CDL, will share about CDL's participation as a Greenprint member and will give an overview of the global sustainability trends and development.</p>
1:05pm – 1:35pm	Smart City Supply Chain <p>Dr Robert Yap, Executive Chairman of YCH Group will share his vision about how Smart City Supply Chain can help urbanizing cities to thrive sustainably without the "growing pains", and the opportunity at hand to execute this alongside the retail transformation plans for Singapore.</p>
1:35pm – 1:50pm	Sustainability Linked Bond <p>Surbana Jurong Group has priced a SGD250million sustainability-linked bond due 2031 under its USD1 billion multicurrency debt issuance programme. It is innovative for being the first public sustainability-linked bond issuance from a Southeast Asian based company and drew international interest from institutional investors and private banks. Group Chief Financial Officer Andy Atkin will share about how this was created, and how it differs from a green bond.</p>
1:50pm – 2:00pm	Wrap-up and Thank you <p>Nina Yang, CEO SJ CityGlobal will round up the discussions and solicit inputs from Council members.</p>



ANNEX A

ULI Council Member Expectations

Council membership is a privilege desired by many ULI members and the value of the Council experience is determined by the quality and participation of its members. Each Council member is therefore expected to be a committed participant of the Council, contributing as much value to the Council experience as they take home.

OPEN, HONEST, SPECIFIC INFORMATION AND EXPERIENCE:

Come to Council meetings ready to participate openly and honestly with specific, detailed information and experience from your current real estate practice.

CONFIDENTIALITY:

Everything discussed within a Council is kept completely confidential by all Council members. This is the foundation that makes open and honest sharing of detailed information and experience possible. Violation of confidentiality will result in immediate expulsion from your Council.

REAL DEALS, REAL NUMBERS:

The key to truly valuable interaction between the Council members is the sharing of real deals and real numbers, as well as successes and lessons learned.

ATTEND EVERY MEETING:

Each Council member has been chosen for the value that their unique background and experience brings to the Council. Missing a Council meeting or part of a Council meeting reduces the value for every other member of your Council. Your empty seat could easily be filled by someone else who has value to bring to the table.

RESPECT FOR OTHERS:

Help make discussions productive and high value by engaging your fellow council members respectfully with your most relevant information and experience.

NO SELF PROMOTION:

Council members are all highly successful real estate professionals. Self-promotion and pitching do not add value for your fellow council members. Keep your presentations and discussions aimed at delivering real take home value for your peers, not your business.

NO CELL PHONES:

It should go without saying that you cannot be fully engaged in your council while checking your email. Most Councils have breaks designed to allow members to check in and stay connected a few times during the day.

RECRUIT THE BEST AND BRIGHTEST:

Council members often come into contact with new leaders in the industry—both ULI members and non-ULI members—with exciting new products, ideas and best practices that will add greatly to the value of their Council. Bring these new leaders as guests to ULI Singapore meetings and work with your Council leadership to help them become future members of ULI and your Council.

PARTICIPATE IN ULI AND ULI LEADERSHIP:

Council members are expected to be active participants in ULI's mission of providing leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. Your involvement in ULI provides excellent opportunities to network and to learn both within and beyond the boundaries of your industry segment:

- Attend and participate at the ULI Asia Pacific Summit
- Attend and participate at ULI Singapore programmes
- Contribute to ULI publications/research



ANNEX B

Singapore Sustainability Product Council Members & Guests

NAME	ORGANIZATION	JOB TITLE
COUNCIL MEMBERS		
Esther An (Co-chair)	City Developments Limited	Chief Sustainability Officer
Nina Yang (Co-chair)	SJ CityGlobal	CEO
Ng Chiang Wei	Allianz Real Estate	Senior Director
Boon Pei Ya	Arcadis	Asia Lead, Sustainability Leadership
Tony Chan	Arup	Associate Principal – Cities & Planning Leader SE Asia
Lorraine Yip	Benoy	Senior Associate Director
Niel Thassim	Brookfield	Managing Partner and APAC Head of Private Funds
Lee Chong Min	CMIA Capital Partners	Managing Partner
Matthew Nortcliff	CMS Cameron McKenna Nabarro Olswang	Partner
Stephen Bruce	Colliers International	Executive Director & Head
Chia Khong Shoong	Frasers Property Ltd	Group CCO
Lee Gek Lang	PGIM Real Estate	Chief Operations Officer
Yvonne Lim	Urban Redevelopment Authority	Group Director
GUESTS		
Ong Choon Fah	EDMUND TIE	CEO
Andy Atkin	Surbana Jurong Group	Group Chief Financial Officer
Robert Yap	YCH Group	Executive Chairman
Dzulhairi Suhod	YCH Group	Executive Chairman Office, Communications Lead