

ULI Mission: The Urban Land Institute provides leadership in the responsible use of land and in creating and sustaining thriving communities worldwide.  
 ULI is an independent global nonprofit supported by members representing the entire spectrum of real estate development and land use disciplines.

## Singapore Sustainability Council Meeting

Monday, 26 October 2020  
 Temasek Shophouse, 28 Orchard Road, Singapore 238832

### Product Council Leadership

Co-Chair: Esther An, Chief Sustainability Officer, City Developments Ltd  
 Co-Chair: Nina Yang, Chief Executive Officer, SJ CityGlobal

## AGENDA

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| 9:15am – 9:30am   | <b>Registration and Morning Refreshments</b>   |
| 9:30am – 9:50am   | <b>Welcome Remarks and Introductions</b> <ul style="list-style-type: none"> <li>Review of ULI Priorities &amp; Council Member Expectations (see back page of agenda)</li> <li>Introduction of Speakers</li> <li>Introduction of Members and Guests</li> </ul>  |
| 9:50am – 10:30am  | <b>Fireside Chat: Temasek's Sustainability Journey</b><br>This session will discuss the journey undertaken and the progress to date towards creating a more liveable and sustainable nation. <a href="#">Nina Yang</a> will moderate a discussion with <a href="#">Robin Hu</a> , Head Sustainability & Stewardship at Temasek International and Ms <a href="#">Jenny Sofian</a> , CEO of Fullerton Fund Management about Temasek's approach, the knowledge and experience acquired, and the path ahead.   |
| 10:30am – 10:35am | <b>Break</b>   |
| 10:35am – 11:30am | <b>Financing A Sustainable Economy</b><br>Moderated by <a href="#">Esther An</a> , this session will discuss the trends and opportunities available for Singapore's future infrastructure to tap into the market for green investment funding. <ul style="list-style-type: none"> <li><a href="#">Mikkel Larsen</a>, Managing Director &amp; Co-Chairman, DBS Sustainability Council</li> <li><a href="#">Shinbo Won</a>, Director, Head of Asia ex-Japan, BlackRock Investment Stewardship</li> <li><a href="#">Chitra Hepburn</a>, Head of ESG Client Coverage (APAC), MSCI</li> </ul> |
| 11:30am           | <b>Wrap-Up and Thank you</b>   |

*Note: ULI Singapore is committed to ensuring the welfare of our staff and participants, as well as helping Singapore to minimize risks of COVID-19 outbreaks. The recommended and required safe management measures will be put in place at the venue. If further Government restrictions on social distancing are enforced, the event will be switched online.*



## **ULI Council Member Expectations**

Council membership is a privilege desired by many ULI members and the value of the Council experience is determined by the quality and participation of its members. Each Council member is therefore expected to be a committed participant of the Council, contributing as much value to the Council experience as they take home.

### **OPEN, HONEST, SPECIFIC INFORMATION AND EXPERIENCE:**

Come to Council meetings ready to participate openly and honestly with specific, detailed information and experience from your current real estate practice.

### **CONFIDENTIALITY:**

Everything discussed within a Council is kept completely confidential by all Council members. This is the foundation that makes open and honest sharing of detailed information and experience possible. Violation of confidentiality will result in immediate expulsion from your Council.

### **REAL DEALS, REAL NUMBERS:**

The key to truly valuable interaction between the Council members is the sharing of real deals and real numbers, as well as successes and lessons learned.

### **ATTEND EVERY MEETING:**

Each Council member has been chosen for the value that their unique background and experience brings to the Council. Missing a Council meeting or part of a Council meeting reduces the value for every other member of your Council. Your empty seat could easily be filled by someone else who has value to bring to the table.

### **RESPECT FOR OTHERS:**

Help make discussions productive and high value by engaging your fellow council members respectfully with your most relevant information and experience.

### **NO SELF PROMOTION:**

Council members are all highly successful real estate professionals. Self-promotion and pitching do not add value for your fellow council members. Keep your presentations and discussions aimed at delivering real take home value for your peers, not your business.

### **NO CELL PHONES:**

It should go without saying that you cannot be fully engaged in your council while checking your email. Most Councils have breaks designed to allow members to check in and stay connected a few times during the day.

### **RECRUIT THE BEST AND BRIGHTEST:**

Council members often come into contact with new leaders in the industry—both ULI members and non-ULI members—with exciting new products, ideas and best practices that will add greatly to the value of their Council. Bring these new leaders as guests to ULI Singapore meetings and work with your Council leadership to help them become future members of ULI and your Council.

### **PARTICIPATE IN ULI AND ULI LEADERSHIP:**

Council members are expected to be active participants in ULI's mission of providing leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. Your involvement in ULI provides excellent opportunities to network and to learn both within and beyond the boundaries of your industry segment:

- Attend and participate at the ULI Asia Pacific Summit
- Attend and participate at ULI Singapore programmes
- Contribute to ULI publications/research