Friday, March 1st, 2024

## 2024 ESG Symposium Delivering on the "G" in ESG

## ULI Toronto

### **ESG Symposium**

Environment Social Governance

### AGENDA

#### 1:00PM: Registration and Networking

#### 1:30PM: Welcome

#### **Opening Remarks: ESG - What Does It Mean?**

Unpacking sustainability and the key terms you hear often; ESG, climate change, corporate social responsibility. They are used synonymously and interchangeably but what do they really mean? Whose role is it? What's in it for you? Is this a fad? Who really cares? Let's dive in.



Heather Taylor Partner, Climate Change & Sustainability Services EY

#### Keynote: Governance to Build Better Companies

The "G" in "ESG" used to be an after-thought to a company's success. But Governance is now vital for board directors to secure their organization's long-term success. What is governance, and how can companies use good governance to build better companies, better industries and a better Canada? Rahul Bhardwaj proposes six ideas for boards to function in today's environment of perpetual and accelerating change.



Rahul Bhardwaj President and CEO Institute of Corporate Directors (ICD)

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#### Featured Speaker: Building Trust and Credibility in a "Show Me World"

It's no longer enough to set goals and targets, companies need to spur action, drive change and demonstrate progress. Embracing data, scorecards and reporting is a win win. It helps companies make better decisions and address stakeholder expectations to be more transparent on both successes and the challenges they are still working through.



Andrea Barrack SVP, Corporate Citizenship & ESG Royal Bank of Canada

#### ULI Toronto: 2024 ESG Symposium Chair



Antonio Gómez-Palacio Partner DIALOG

#### 2:20PM: Collective Commitments Introduction

Paddy Harrington of Frontier will introduce an interactive workshop that will conclude today's session. As you listen to the day's talks, use the cards and writing tools on your tables to record your thoughts on how we can all collectively implement the G in ESG.

#### 2:25PM: Panel 1 - The "G" in ESG

Governance is the weak link in most corporate ESG strategies. Without a change in how decisions are made and enforced there will be no change in outcomes. Governance is the process, codified and implicit, that organizations use to make decisions. Learn how leading real estate companies have addressed this shortcoming, how they achieved internal buy in to the changes, what barriers had to be overcome, and how these changes are driving value.



Moderator Luka Matutinovic Co-Founder and Principal Purpose Building



Jamie Gray-Donald Senior Vice President, Sustainability & EHS QuadReal Property Group



Ali Hoss Chief Sustainability Officer Triovest



Toni Rossi Chief ESG Officer Infrastructure Ontario



**Della Wang** Director, ESG Fengate Asset Management

#### **Speaker Bios**



#### 3:00PM: Panel 2 - Climate Smart Buildings Alliance

How industry leaders are working together to set more ambitious climate performance targets and accountability, address barriers, seize opportunities and drive greater impact by working cross-sector in focused collaboration. Learn about the emergence of a new, voluntary industry alliance committed to the advancement of more sustainable, denser, heathier and smarter cities.



Moderator: Karim Bardeesy Executive Director, the Dais Toronto Metropolitan University



Jody Becker Chief Operating Officer, and Executive Vice President Infrastructure Services & Technology EllisDon



Brad Carr CEO,Canada Mattamy Homes



Theresa Do Director, Strategic Programs, RBC Climate Action Institute Royal Bank of Canada

#### 3:30PM: Culminating 'Collective Commitments' Workshop

Led by purpose driven design firm Frontier founder Paddy Harrington.

Join us in this interactive session as we explore ways we can both collectively and individually turn thinking into action, and walk away with a commitment to improve governance in your own teams and organizations.

#### 4:00PM: Closing Reception





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