



ULI Southeast Florida/Caribbean is accepting applications for Leadership Projects for the upcoming academic year of the Leadership Institute. Leadership Projects are pro bono advisory service projects offered through the Leadership Institute that seek solutions to tangible land use and real estate challenges faced by local non-profit organizations and public entities.

SUBMIT A PROPOSAL

Apply by October 9th, 2026

Send to Mallory Barker at
mallory.barker@uli.org

WHAT WE DO

Address tangible land use & real estate challenges faced by non-profit entities throughout the region. Similar to ULI's Technical Assistance Panels, Leadership Projects seek to provide expertise and solutions on local land use issues.

HOW WE DO IT

Through a collaborative eight-month process, Leadership Project Teams work with clients to scope, research, and analyze their land use challenge, before developing strategies, solutions, and recommendations.

WHAT YOU GET

Expert advice, strategies, and recommendations on your organization's issue from a multidisciplinary ULI team composed of the region's next generation of land use and real estate industry leaders.

ABOUT THE LEADERSHIP INSTITUTE

ULI Southeast Florida/Caribbean's Leadership Institute is an immersive and engaging leadership program that prepares the next generation of leaders across land use and real estate development to solve the region's most critical real estate and land use issues. The Leadership Institute provides a powerful local resource to help guide the responsible development of the region by strengthening connections among area organizations that guide and influence the future of Southeast Florida/Caribbean real estate development. [Learn more >](#)

SPECIFICATIONS

Proposed Leadership Projects should be tangible real estate issues where clients require direction and advice to solve a problem they may not otherwise have the resources or funds to address.

Leadership Project Teams will work with clients to:

- Define the problem, expectations, and scope of services, develop overall objectives, and determine questions to be addressed by the project.
- Gain well-rounded knowledge and insight on the issue through interviews with stakeholders and industry experts.
- Develop, prepare, and present detailed findings, conclusions, recommendations, and implementation strategies.

Participating Clients must commit to:

- Being available and responsive to the Leadership Institute committee and the Leadership Project team throughout the process.
- Being cooperative, open, and transparent about issues surrounding the project, and communicating concerns and issues quickly and consistently.
- Leading efforts to produce and compile briefing materials and coordinate stakeholder involvement.

APPLICATION PROCESS

Let us know what your proposed Leadership Project is and how it would benefit you to have ULI involved by completing pages 3-7 of the following application. Once we have received your application, our committee leaders will connect with you to discuss and determine the viability of the project. If selected, your Leadership Project Team will work with you January of 2027 through August 2027.

APPLICATION REQUIREMENTS

The following application will ask you to provide:

Background Information

- An overview of your organization, purpose, context, and key partners/stakeholders.
- An overview of the issue and your organization's history with it, highlighting any previous steps and any current or future plans or strategies to address it.

Statement of the Problem

- Describe the problem/issue that would be the focus of the Leadership Project and give an overview of why you believe a project is needed.
- Detail how this issue relates to your organization's mission, plan, and function.
- Explain the ultimate objective for the project, why it is timely, and how ULI can help.

Contacts & Resources

- Identify the individuals who will be your project's primary points of contact.
- List any pertinent data resources your organization has related to the issue - plans, proposals, statistics, maps, etc.

APPLICATIONS DUE

Friday, October 9th, 2026

Email applications to:

mallory.barker@uli.org

For more information, contact:

Mallory Barker

Senior Manager, ULI SEFL

Mallory.Barker@uli.org

Brett Gelsomino

Chair, Leadership Institute

Senior Vice President,

The NRP Group

BGelsomino@nrpgroup.com

WHO IS ELIGIBLE

Non-profit organizations, governments, and public agencies facing complex land use and real estate challenges in the Southeast Florida Region.

PREVIOUS PROJECTS

Girl Scouts of Tropical South Florida

City of Fort Lauderdale

Habitat for Humanity of Broward

Miami Downtown Development
Authority

City of West Palm Beach

See full list of projects and reports
at www.seflorida.uli.org

ULI Southeast Florida/Caribbean
500 W Cypress Creek Rd #120
Fort Lauderdale, FL 33309

LEADERSHIP PROJECT INTEREST APPLICATION: 2027

Thank you for your interest in partnering with ULI Southeast Florida/Caribbean on a pro-bono Leadership Project. Leadership Projects provide strategic guidance to nonprofit organizations, municipalities, government agencies, and public-serving organizations facing complex land use, real estate, and community development challenges.

This application helps us understand your organization, your challenge, and how a Leadership Project team may be able to assist. **Applications are due October 9, 2026** for consideration for the 2027 program year.

Contact Mallory.Barker@uli.org with any questions or to submit your application.

ORGANIZATION INFORMATION

Organization Name:

Organization Website:

Primary Contact:

Name:

Title:

Email:

Phone:

Secondary Contact (Optional):

ABOUT YOUR ORGANIZATION

Tell us about your organization. Briefly describe your organization's mission and purpose:

Please identify key partners, stakeholders, agencies, or community groups involved:

ABOUT YOUR CHALLENGE

What is the challenge that would you like a Leadership Project Team to help address? Please describe the issue, opportunity, project, site, or initiative that is the focus of your proposal. A strong response should help us understand:

- What the challenge is
- Who is affected
- Why it matters
- Why outside guidance would be valuable

Why is this challenge important now? Tell us:

- What is driving the need for action?
- Why this issue is timely?
- What could happen if it is not addressed?

How does this challenge impact your organization's mission, impact, or goals? Help us understand why this issue matters to your organization and the community you serve.

HOW COULD ULI HELP?

What would you like ULI to do? What are you ultimately hoping that the ULI Leadership Team will help you accomplish?

Are there any specific questions you would like the project to explore / address? List up to five key questions:

- 1.
- 2.
- 3.
- 4.
- 5.

What outcomes would make this project successful? What would be most valuable for your organization to walk away with?

Why would this be a good fit for a Leadership Project? In 1-2 paragraphs, please tell us:

- Why this challenge would benefit from multidisciplinary land use and real estate expertise
- Why your organization is committed to participating in the process
- What positive impact successful recommendations could have on your community

RESOURCES, PROGRESS, AND INSIGHTS

Has any work related to this challenge already been completed? Please describe any relevant resources: plans, studies, community engagement efforts, concepts, funding initiatives, strategic planning efforts, previous consultant work, etc.

What have you learned so far? Have any opportunities, constraints, or insights emerged?

What obstacles are preventing progress?

Examples may include: funding limitations, staff capacity, stakeholder alignment, etc.

Topic / Issue Areas Please check all that apply:

- | | |
|--|--|
| ☐ Housing Affordability | ☐ Land Use Planning |
| ☐ Workforce Housing | ☐ Education |
| ☐ Resilience & Climate Adaptation | ☐ Agriculture / Farming |
| ☐ Mobility & Transportation | ☐ Hospitality |
| ☐ Economic Development | ☐ Public Space / Parks |
| ☐ Downtown Revitalization | ☐ Community Engagement |
| ☐ Redevelopment | ☐ Mixed-Use Development |
| ☐ Community Development | ☐ Other: |

Available Resources

Please indicate what information may be available for the project:

- | | |
|--|---|
| ☐ Strategic Plans | ☐ Community Engagement Results |
| ☐ Comprehensive Plans | ☐ GIS Data / Maps |
| ☐ Site Plans | ☐ Photos or Renderings |
| ☐ Previous Studies | ☐ Existing Reports |
| ☐ Market Analysis | ☐ Case Studies |
| ☐ Demographic Data | ☐ Other: |

Commitment & Readiness

If selected, is your organization willing and able to:

- ☐ Designate a primary project contact
- ☐ Participate in project meetings
- ☐ Provide relevant background materials
- ☐ Coordinate stakeholder participation
- ☐ Remain engaged throughout the project period
- ☐ Be available for a final presentation from your team between May and July
- ☐ Review findings and recommendations

SUBMIT THIS APPLICATION:

Via email to Mallory.Barker@uli.org by Friday, October 9, 2026,