

Welcome

<u>Annual Emerging Trends in Real Estate</u> <u>Program + Housing Summit</u>

November 8, 2018



ULI Americas Trends Report Andy Warren | PwC

<u>Annual Emerging Trends in Real Estate</u> <u>Program + Housing Summit</u>

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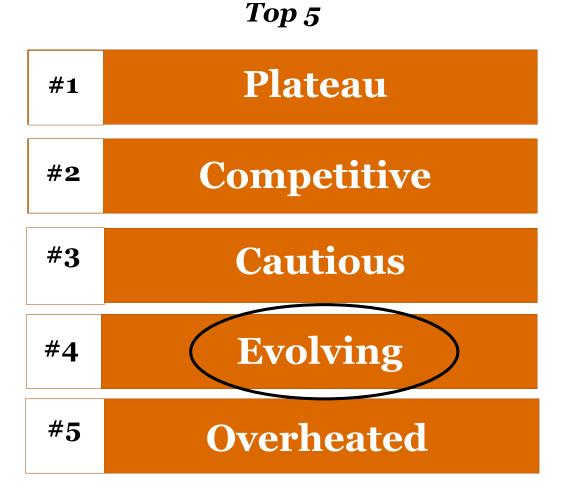
40 years and counting

"Real estate as an asset class has matured. Market participants need to realize this and make the appropriate adjustments."

Market sentiment

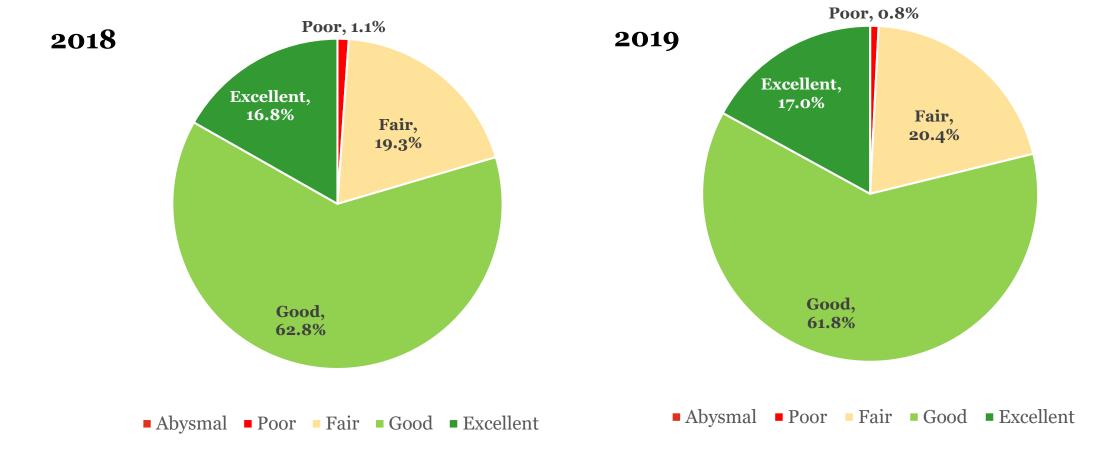
"Sure it feels like the activity level will moderate, but more like a plateau and not a sharp downhill slide."

What word would you use to describe the 2019 real estate market?





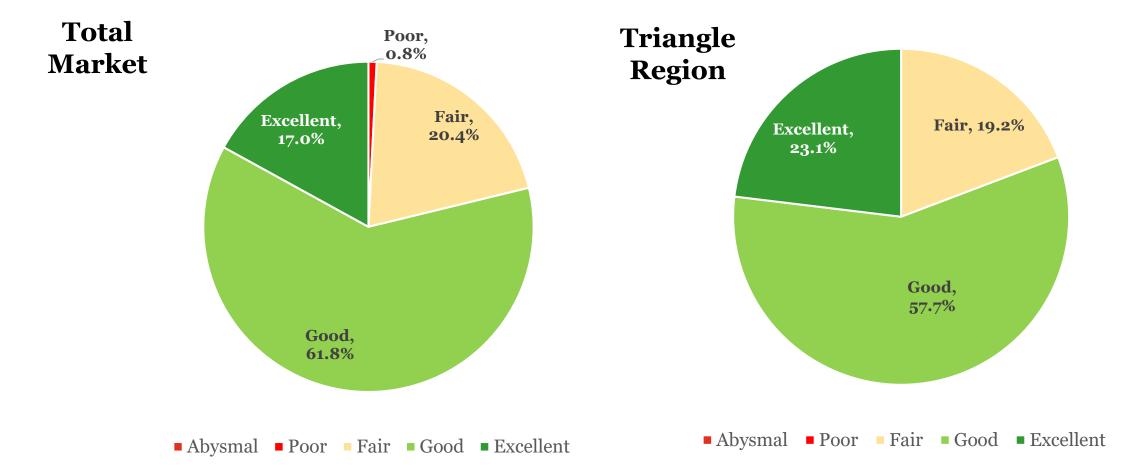
2019 Expected Profitability







2019 Expected Profitability

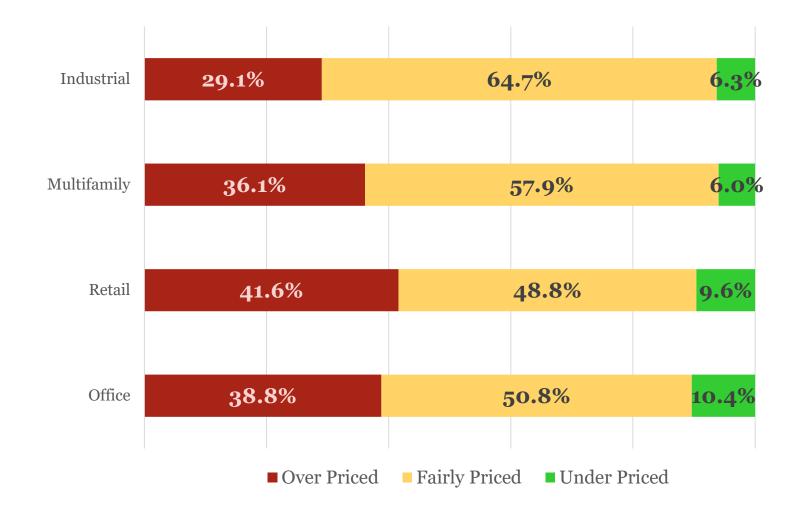






2019 Market Outlook

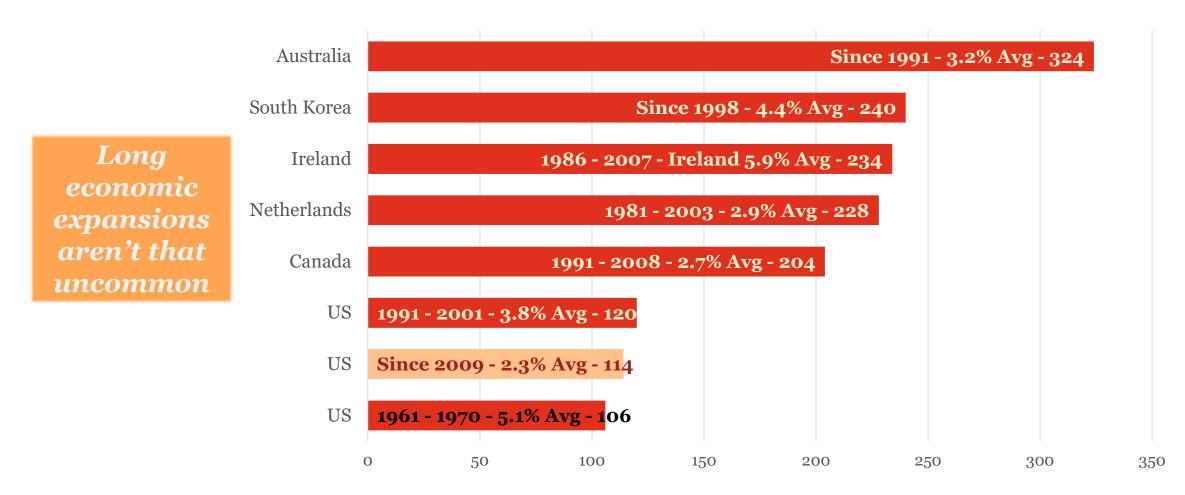
Opinion of
current
pricing
doesn't
appear to
indicate a
market peak







Market Outlook







What inning are we in?

25 innings

Longest major league game in baseball history. On May 8, 1984 the Chicago White Sox defeated the Milwaukee Brewers, 7 - 6.





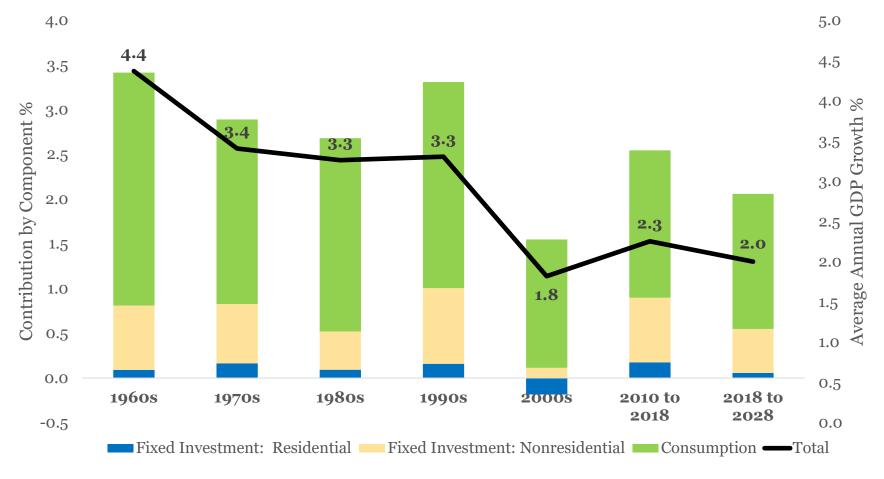
A changing industry

- ☐ Intensifying transformation
- ☐ Easing into the future

"Demographic growth is slowing and you can't deny it will have an impact on the real estate industry. Making the right choices will be key."

Intensifying Transformation

Slower GDP growth projected to be the norm, but contribution by component remains stable



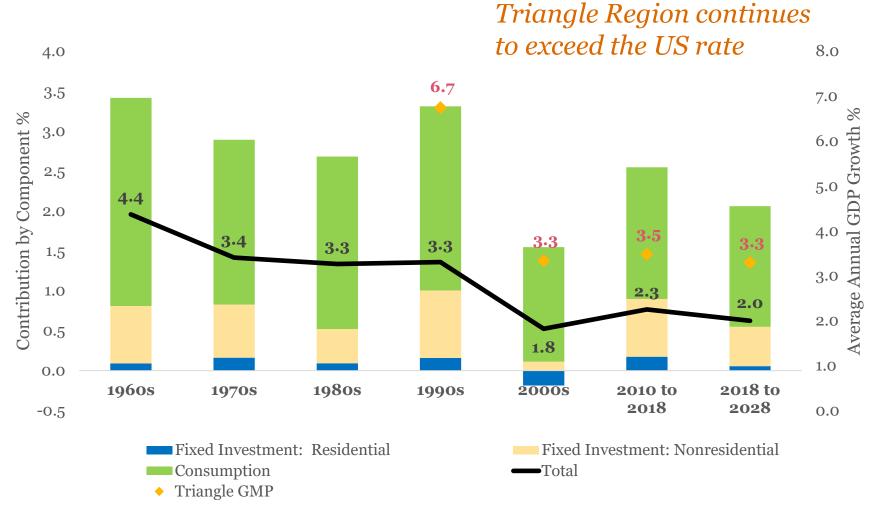






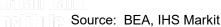
Intensifying Transformation

Slower GDP growth projected to be the norm, but contribution by component remains stable



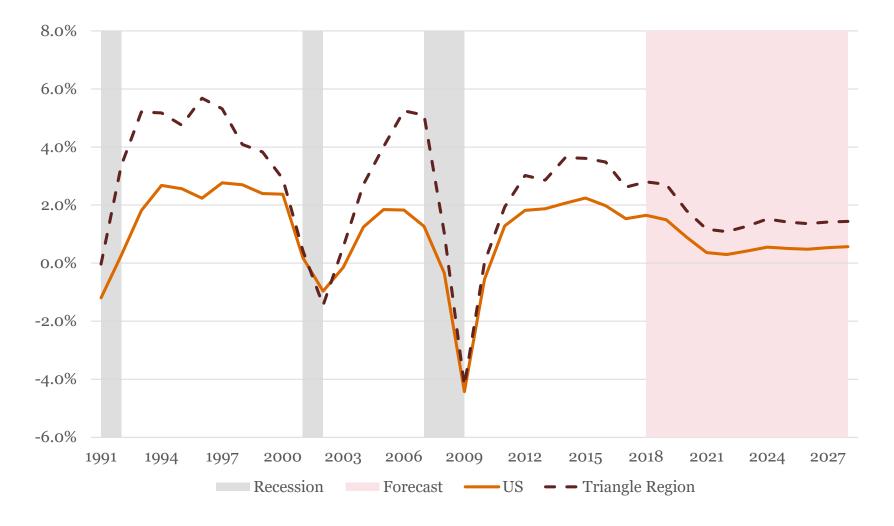






Intensifying Transformation

Triangle Region
Annual
Employment
Growth
Versus the US



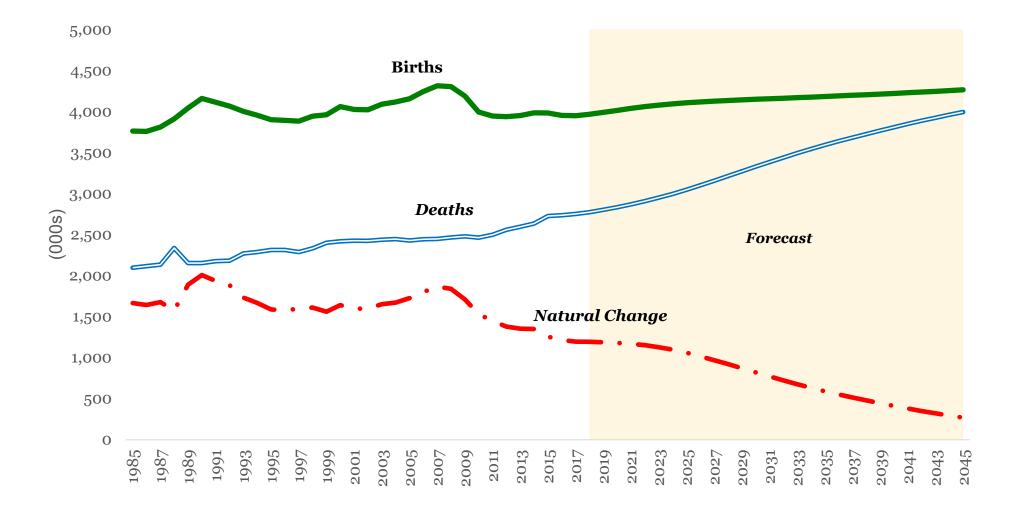




Source: BLS, IHS Markit

Easing into the Future

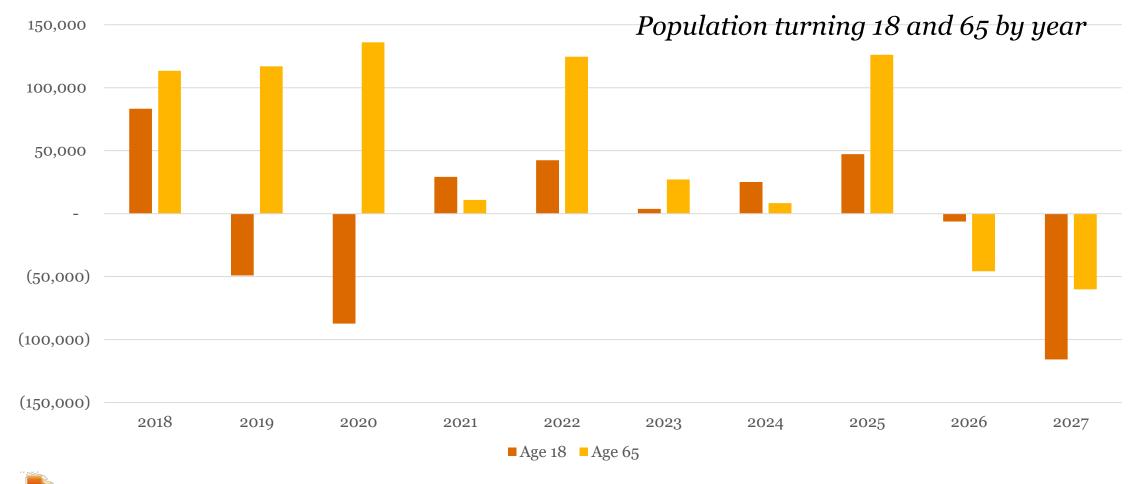
Natural population change







Easing into the Future: More workers leaving the workforce



Source: US Census Bureau



"Someday, the most valuable component of an office building may be the data it generates."

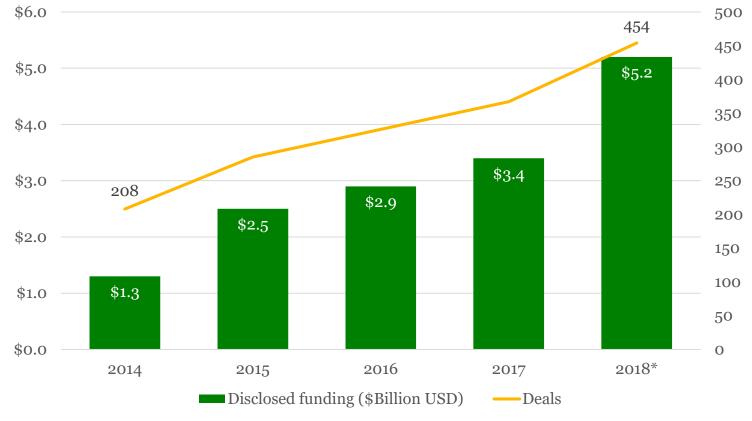
Dealing with disruption

Accelerating Digital Transformation

41%

Annual increase in global real estate tech investment over the past 4 years









Source: CB Insights

Accelerating Digital Transformation

- ✓ Nearly \$7.0 trillion asset class
- ✓ 13.2% real estate rental and leasing value add contribution to GDP
- ✓ Technology attracted to fragmented nature of the industry: *Asset Management*, *Brokerage*, *Development*, *Due Diligence*, *Finance*, *Facility Management*
- ✓ Key industry companies have begun their own investment
- ✓ Maybe...







Emerging Trends in Real Estate 2019

What does disruption look like?

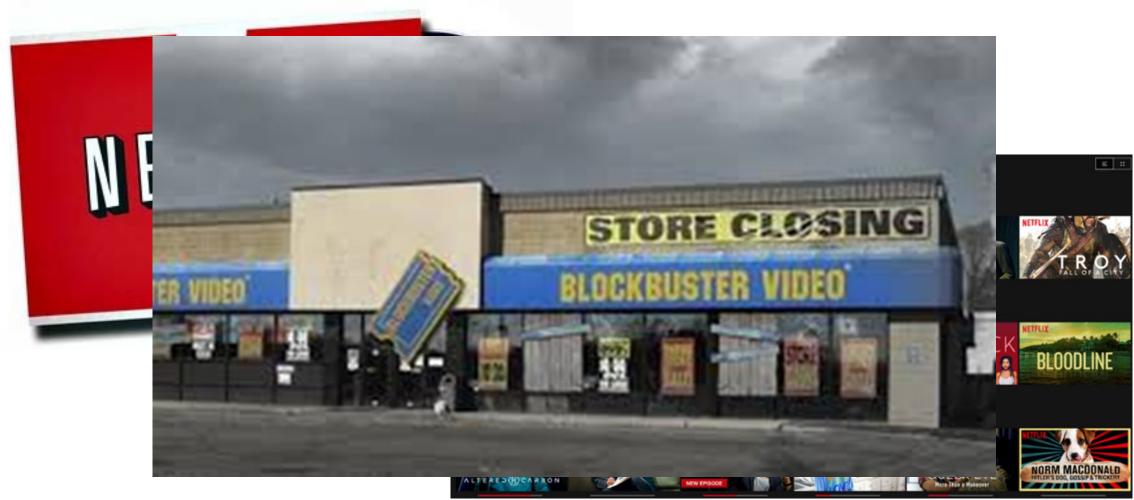


Their Biggest issues – people didn't rewind these





Taking their eye off the ball



Markets to watch

□ 18-hour city 3.0

"The competition for talent makes being in the right market of vital importance."

Markets to Watch

Overall Real Estate Prospects

#1 Dallas/Ft. Worth

#2 Brooklyn

#3 Raleigh/Durham

#4 Orlando

#5 Nashville

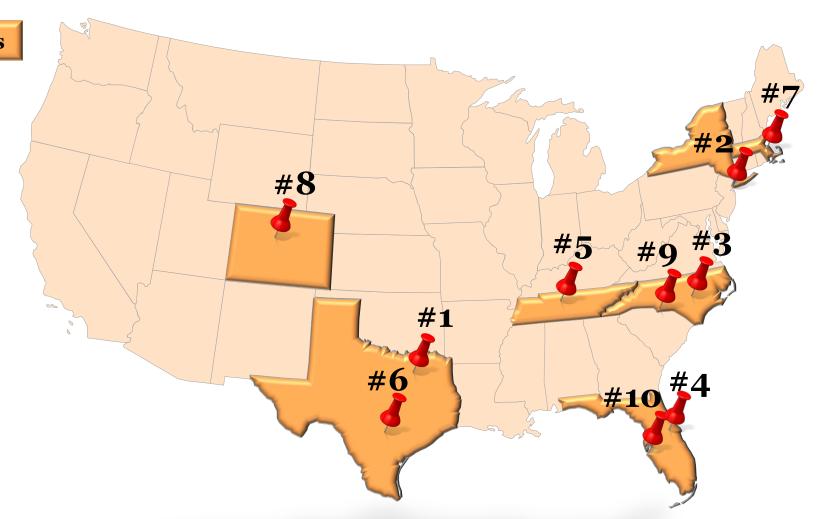
#6 Austin

#7 Boston

#8 Denver

#9 Charlotte

#10 Tampa/St. Petersburg







What Makes the Triangle Region #3?

☐ Good to
Excellent outlook
for investment
and development
by property type







What Makes the Triangle Region #3?

□ Not just a desirable place to invest, but a real chance that you could







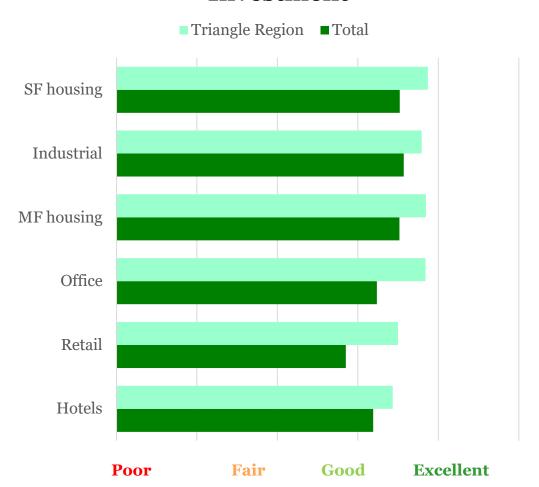
Property type outlook

- ☐ Retail transforms
- ☐ Myth of free delivery

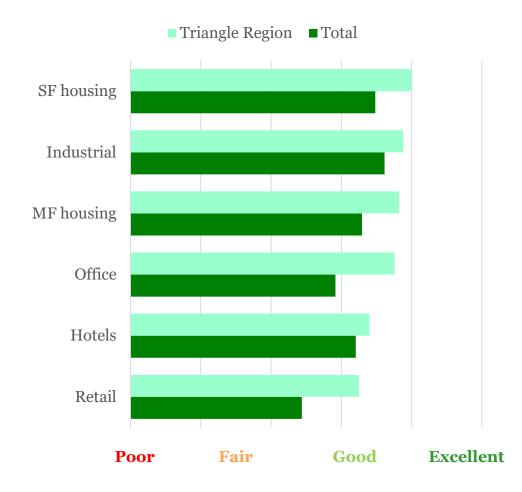
"The pace of change faced by all property types is making the future viability of each asset increasingly important."

Property Type Outlook

Investment



Development



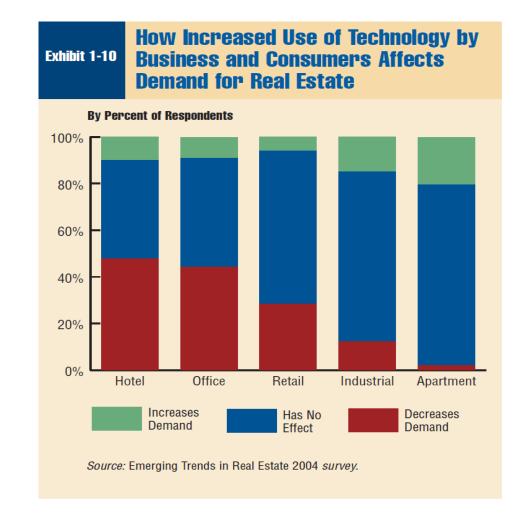




Why Do We Care About Technology?

70%

The percent of survey respondents who felt technology would have no impact on the demand for retail space.

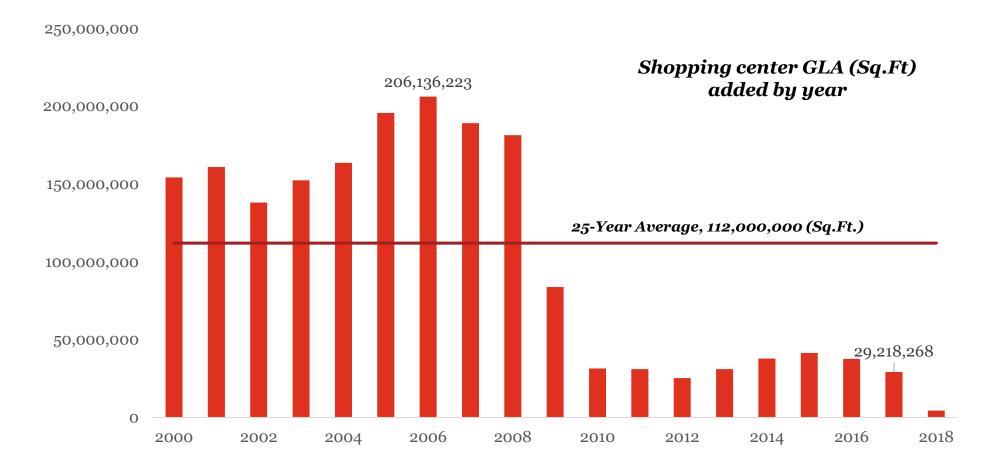






Retail Transforming to a new Equilibrium

Retail sector responds quickly to slowing demand

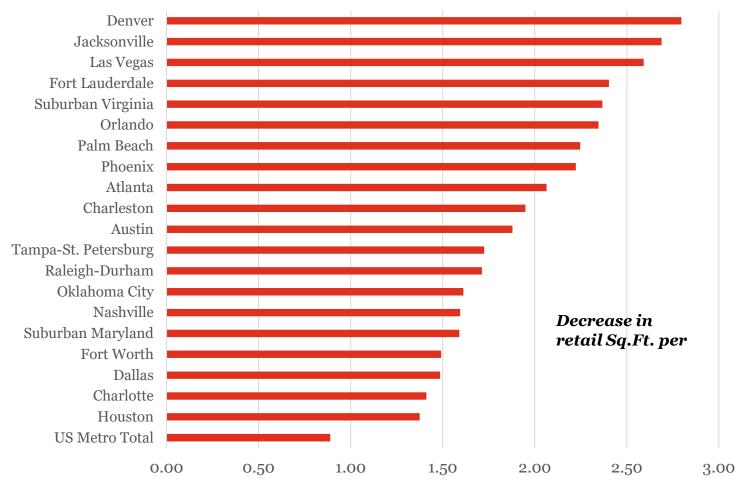






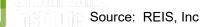
Retail Transforming to a new Equilibrium

Transformation to less square feet per capita continues





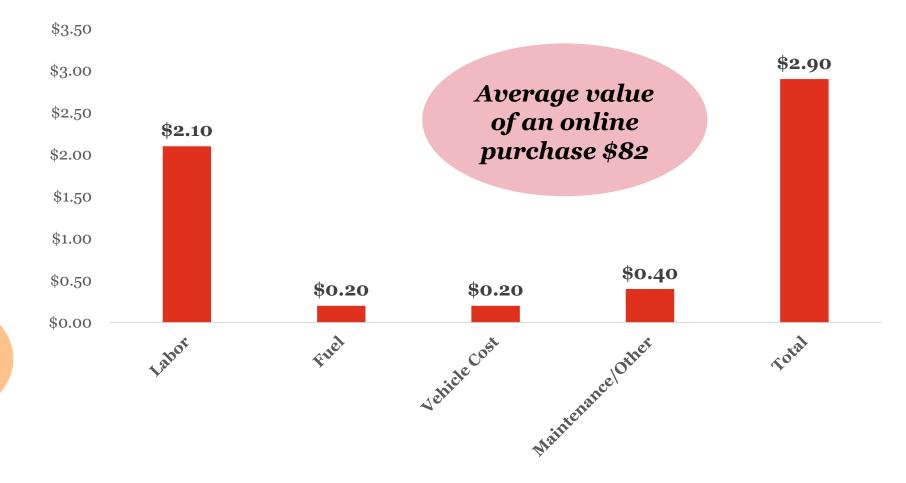




The Myth of "Free Delivery"

Estimated last mile cost per package in a urban, high-density, e-commerce route

An average of 30% of online purchases will be returned









Contact us



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Emerging Trends in Real Estate®

United States and Canada 2019







ULI Americas Trends Response Panel

Audie Barefoot | Fonville Morisey Barefoot
Skip Hill | Highwoods Properties
Tom Murphy | ULI (Moderator)
David Ravin | Northwood Ravin
Andy Warren | PwC
Chris Widmayer | Regency Centers

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ULI Americas Trends Triangle Housing Market Continuum

Bill King | DRA Aspen Romeyn | TJ-COG Kyle Vangel | HR&A

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November 8, 2018

ULI Triangle
Housing and Real Estate
Trends

Trends in Housing Affordability in Triangle





KEY TRENDS IN HOUSING AFFORDABILITY

Kyle Vangel, HR&A Advisors

November 8, 2018



HR&A is an economic development and real estate consulting firm working at the intersection of the public and private sectors.





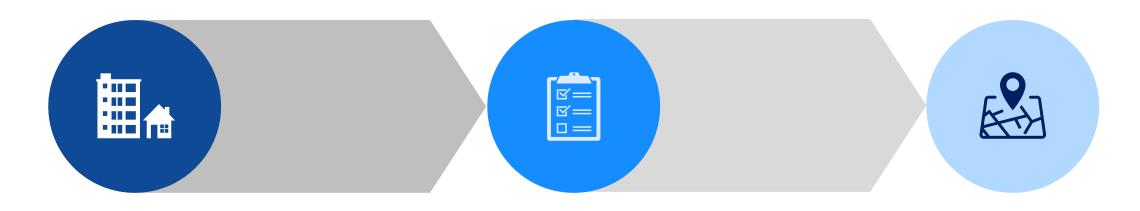








We approach and understand affordability issues at three comprehensive, mutually reinforcing levels.



HOUSING STRATEGIES

Analyzing local housing market conditions

HOUSING POLICIES AND PROGRAMMING

Designing solutions that align public and private interests

HOUSING TRANSACTIONS

Advising on the development and preservation of housing

1. Affordability Key Terms

2. Indicators of Affordability Challenges

3. Drivers of Affordability Challenges

- 1. Affordability Key Terms
- 2. Indicators of Affordability Challenges
- 3. Drivers of Affordability Challenges

Area Median Income (AMI) is a metric used to benchmark and understand local need and affordability.

- Determined as midpoint in distribution of household incomes within a geographic region
- Provided annually by HUD* for different household sizes (1- to 8-person)
- Used to determine eligibility for income-restricted housing programs

Raleigh MSA AMI Levels 2018

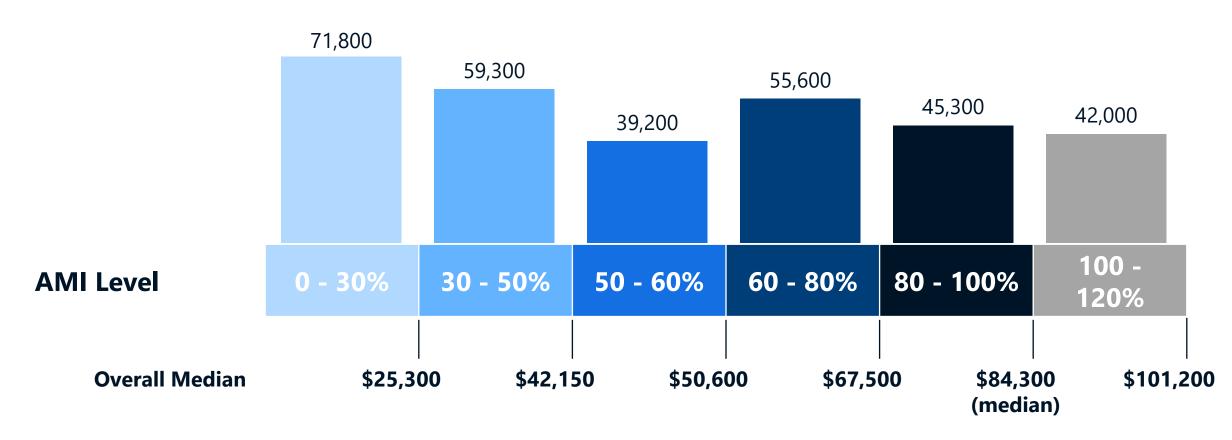
AMI Level	30%	50%	60%	80%	100% (median)	120%
Income for a 4- person household	\$25,300	\$42,150	\$50,600	\$67,500	\$84,300	\$101,200

*U.S. Department of Housing and Urban Development

Source: HUD

In the Raleigh MSA, approximately 70% of households earn less than 120% of AMI.





Source: U.S. Census; HR&A Analysis

"Affordable housing" can have a variety of meanings in different jurisdictions. There are three common terms that align with the income bands they each typically serve.

Housing Type by Incomes Typically Served

AMI Level	0 - 30%	30 - 50%	50 - 60%	60 - 80%	80 – 100%	100 - 120%
Housing Type	Public Housing					
	Affo	ordable Hous	ing			
				Workforce Housing		

"Cost burden" is a measure of unaffordability that can apply to both renters and homeowners, at all income levels.

Per commonly-used HUD definitions:

- Cost-burdened households spend more than 30% of income on housing
- Severely cost-burdened households spend more than 50% on housing

Providing housing at different densities can add needed housing supply while better fitting the preferences and income levels of households.

Single-Family Detached Home



Townhomes and Small Multifamily (2 – 40 units)



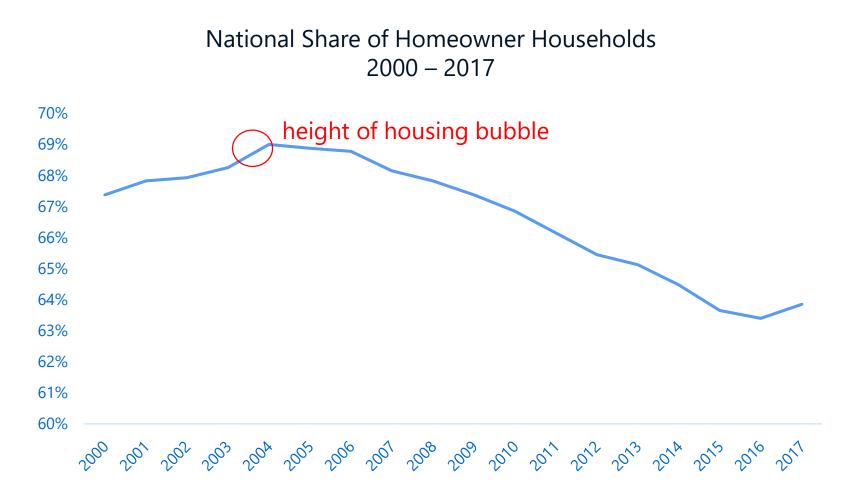
The "Missing Middle": an opportunity to add supply

Large Multifamily (40+ units)



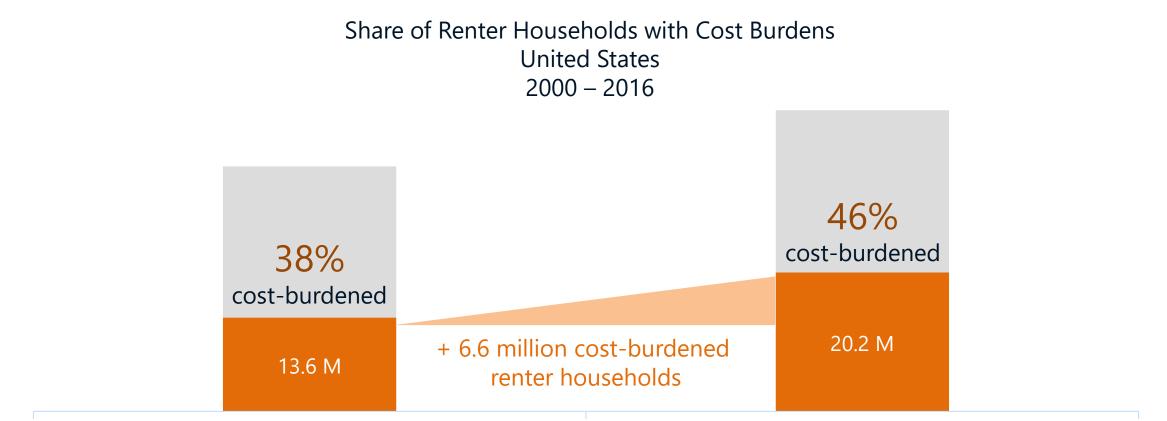
- 1. Affordability Key Terms
- 2. Indicators of Affordability Challenges
- 3. Drivers of Affordability Challenges

Homeownership rates have fallen to historic lows (albeit from historic highs).



Source: U.S. Census; Federal Reserve Economic Data; HR&A Analysis HR&A Advisors, Inc.

For the nation's renter households, housing affordability in has severely worsened.



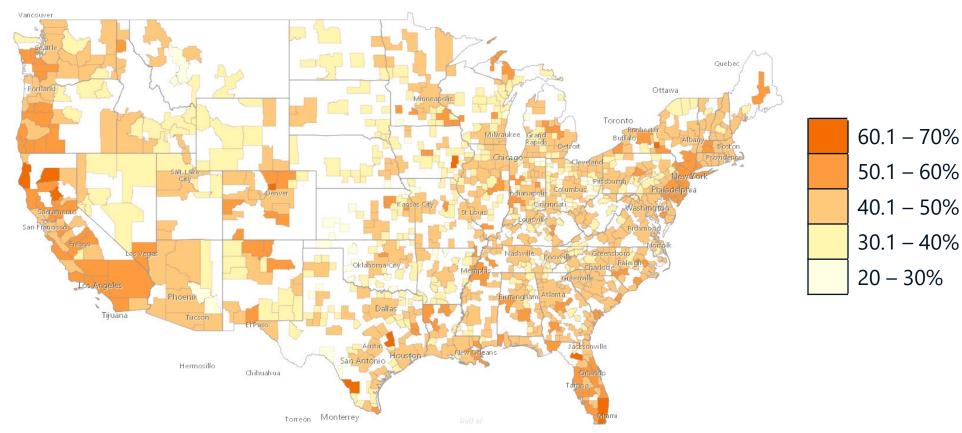
Source: American Community Survey 5-Year Estimates; HR&A Analysis Note: Cost-burdened households are commonly defined as those spending over 30% of household income on housing. HR&A Advisors, Inc.

2000

2016

Notably, renters have become cost-burdened across the nation, outside of traditionally high-cost markets...





Source: Harvard Joint Center for Housing Studies

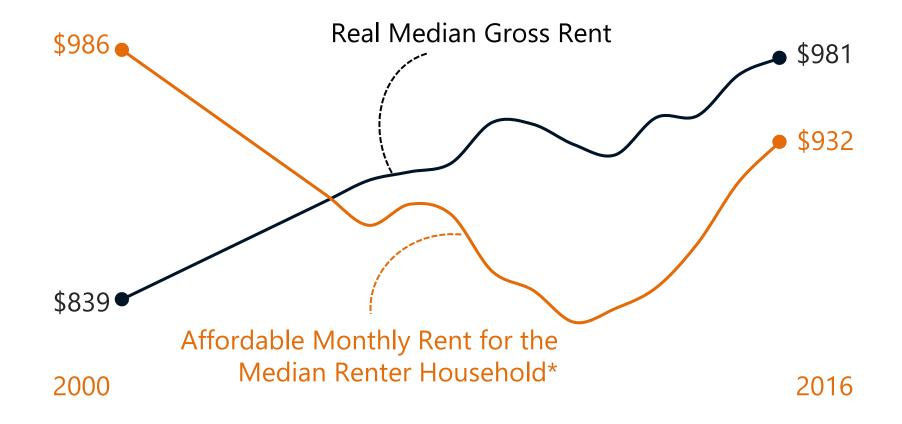
...and cost burdens have increased rapidly for middle-income renters.



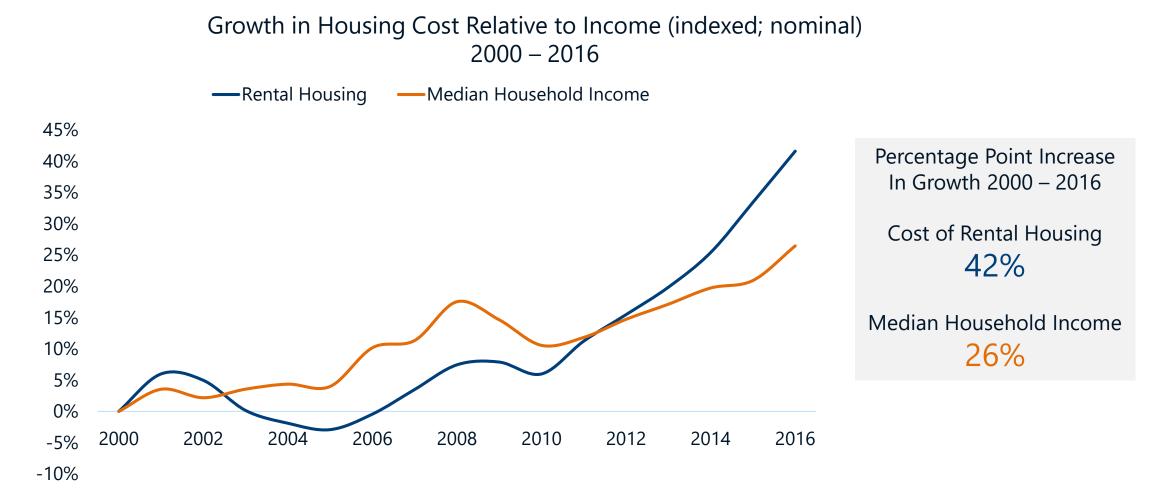


Source: American Community Survey 5-Year Estimates; HR&A Analysis HR&A Advisors, Inc.

The increase in cost burden is a direct result of two trends: real renter incomes have been stagnant or falling, while real rents have risen.



In Wake County, the rate of growth in housing costs for rental housing has outpaced income growth.



Source: U.S. Census; CoStar Group; Zillow; HR&A Analysis

- 1. Affordability Key Terms
- 2. Indicators of Affordability Challenges
- 3. Drivers of Affordability Challenges

Rents have risen in the past two decades for three main reasons.

1. RISING DEVELOPMENT COSTS

Increase rents necessary to support development

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Increase rents necessary to support development

2. DECLINING PUBLIC FUNDING

Limits production and preservation of deeply affordable units

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1. RISING DEVELOPMENT COSTS

Increase rents necessary to support development

2. DECLINING PUBLIC FUNDING

Limits production and preservation of deeply affordable units

3. SUPPLY-DEMAND MISMATCH

Intensifying competition due to supply shortage and greater willingness to pay

1. Rising Development Costs

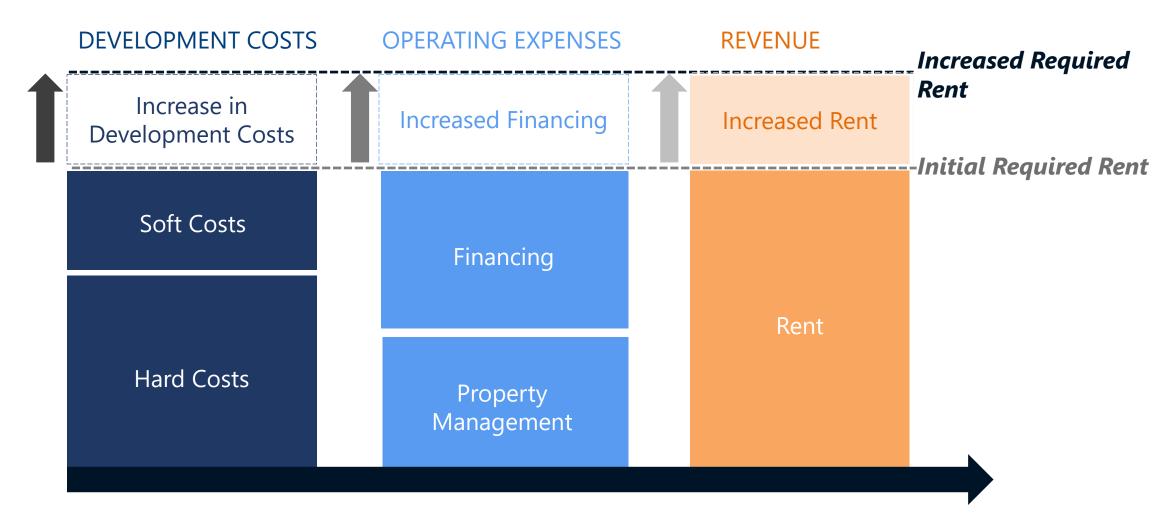
Both hard and soft costs to development rose significantly from 2000 to 2016.



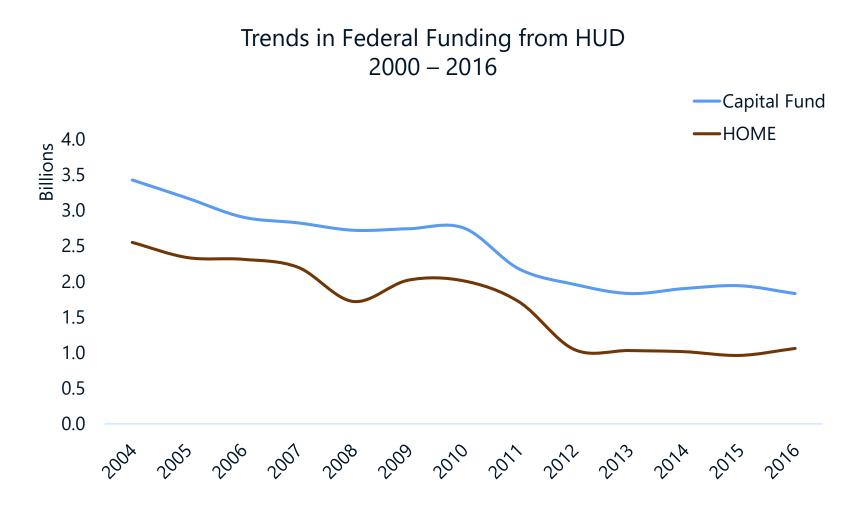
Source: Craftsman Cost Data; Lincoln Institute; HR&A Analysis HR&A Advisors, Inc.

1. Rising Development Costs

Rising development costs worsen affordability directly by forcing up the rents necessary to develop new housing.

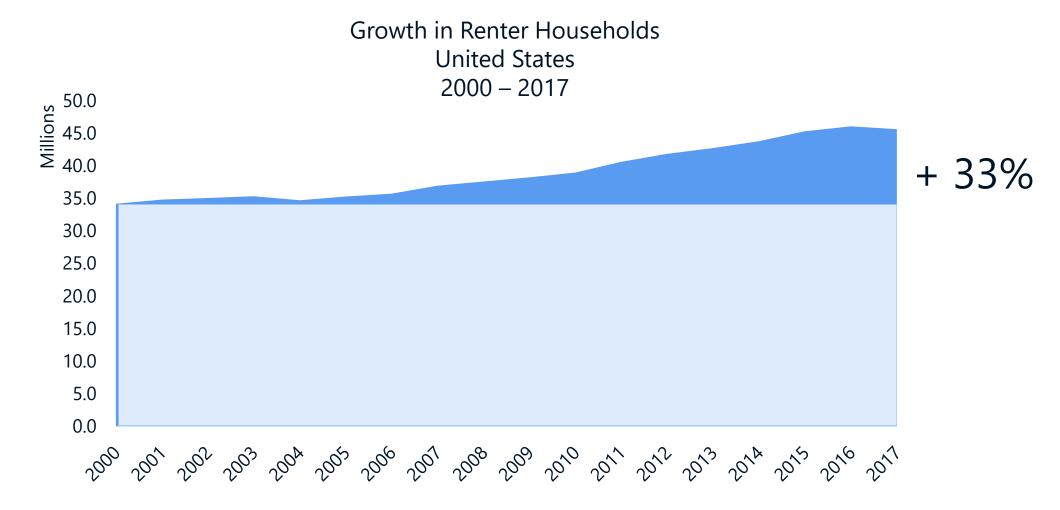


Federal funding for income-restricted affordable housing has steadily decreased.



Source: Housing of Urban Development; HR&A Analysis

Demand for rental housing has grown by a third since 2000.

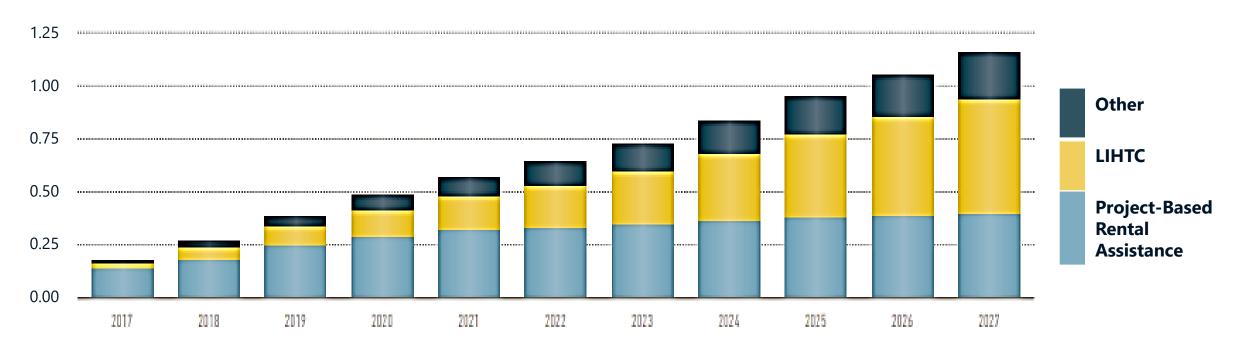


Source: Federal Reserve Economic Data; HR&A Analysis

At the same time, the supply of subsidized affordable housing is expected to rapidly decline, assuming a continued lack of both new development and preservation.

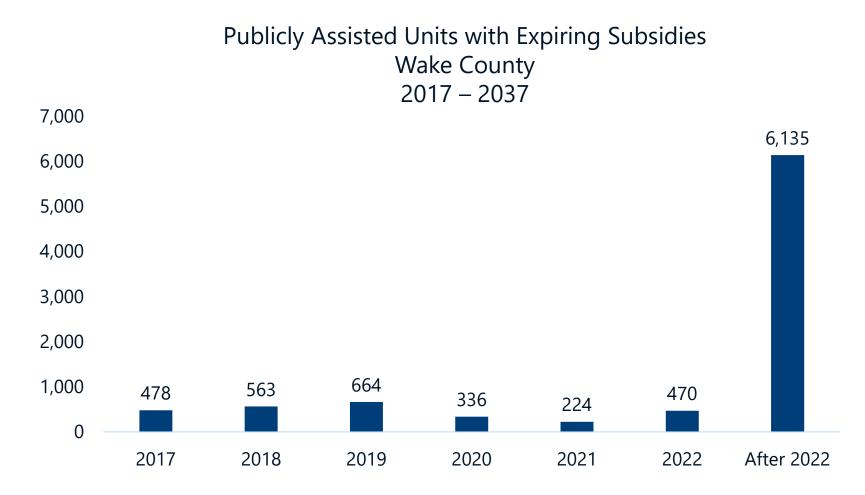
Cumulative Publicly Assisted Units with Expiring Subsidies (Millions)

United States 2017 – 2027



Source: Harvard Joint Center for Housing Studies; U.S. Census; HR&A Analysis HR&A Advisors, Inc.

In Wake County, nearly 9,000 publicly assisted units could lose their affordability provisions in the next 20 years.



Source: National Housing Preservation Database; HR&A Analysis

In addition to needing subsidized housing, low-income renters also rely upon affordable, unsubsidized housing: NOAH.

"Naturally Occurring" Affordable Housing, or NOAH, refers to rental housing that is affordable to low-income renters despite being unsubsidized by any government programs. This housing tends to be older, lower-quality housing in less-desirable neighborhoods.

This supply of "naturally affordable" market-rate housing is declining nationally.

NOAH is not actually "naturally occurring." It is the result of filtering in the market as properties age. When housing supply becomes tight, the filtering process slows or stops. As a result, NOAH units may be "lost" to rent growth when rents for aging product are pushed higher in supply-constrained markets. Units may also be lost to obsolescence.

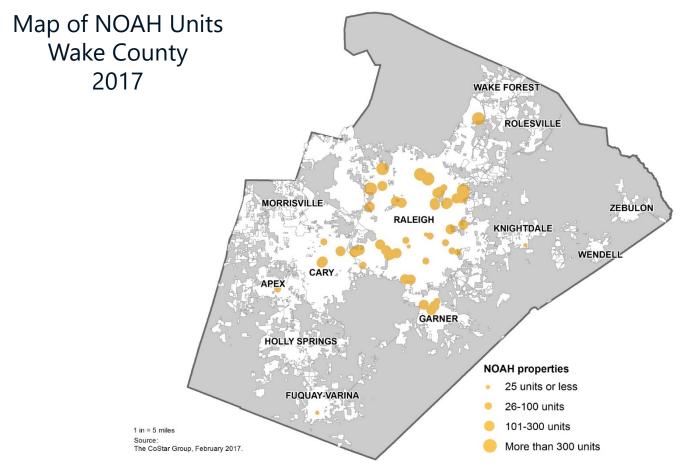
Net Decrease in NOAH Units

United States 2000 - 2016

1.3 Million

Source: U.S. Census; HR&A Analysis

In Q1 2017, Wake County had 9,800 NOAH units.



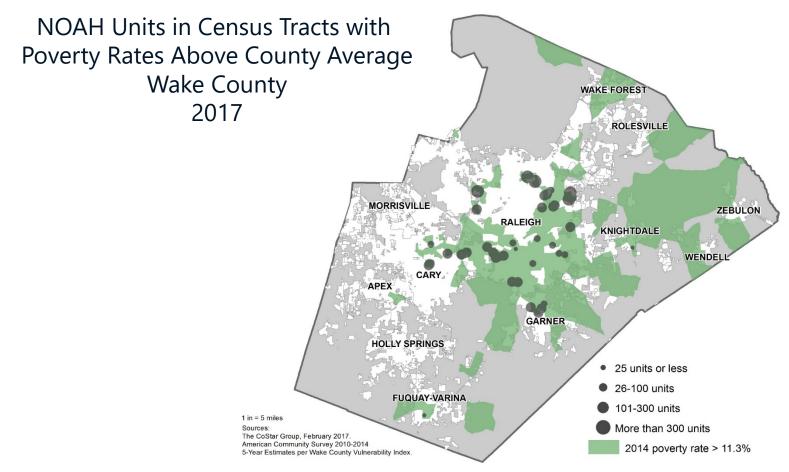
Source: CoStar Group; HR&A Analysis

Note: Map shows 1-bedroom units at \$766 or below. Rent limit set to reflect maximum monthly rent affordable to a two-person household at 50% AMI.

HR&A Advisors, Inc.

Urban Land Institute | 67

80% of these NOAH units are located in areas with higher-than-average poverty rates, relative to the county overall.



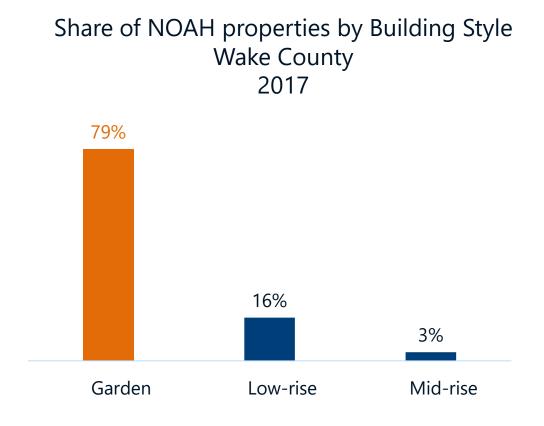
Source: CoStar Group; HR&A Analysis

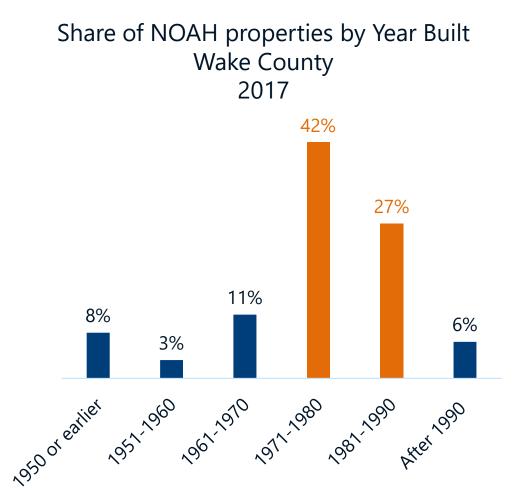
Note: Map shows 1-bedroom units at \$766 or below. Rent limit set to reflect maximum monthly rent affordable to a two-person household at 50% AMI.

HR&A Advisors, Inc.

Urban Land Institute | 68

Most of these units are in garden-style apartment buildings built 30 – 50 years ago.





Source: CoStar Group; HR&A Analysis

Note: Measure of 1-bedroom units at \$766 or below. Rent limit set to reflect maximum monthly rent affordable to a two-person household at 50% AMI.

HR&A Advisors, Inc.

Urban Land Institute | 69

As a result, the local "gap" between supply and demand for affordably priced housing is expected to grow by over 4,000 units per year.

> Projected Housing Gap for Households At or Below 50% AMI Wake County 2015 - 2035

DECREASING SUPPLY

2035 命命命命命令

2015 合金合金合金

INCREASING NEED

2035

ANNUAL GROWTH IN NEED*: 4,000 TO 4,600 UNITS

900

Projected rate of annual loss in affordable units

3,100 to 3,700 Projected rate of increase in households that need affordable housing

Urban Land Institute | 70

^{*}These projected rates are mitigated by efforts such as preservation and new development of affordable housing, outsized income growth, or displacement of low-income households. Note: Low-income is defined as 50% of AMI or \$39,400 for a four-person household based on HUD's 2015 income limits for Wake County. HR&A Advisors, Inc.

For additional information, contact:

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Washington, DC 20005
202-903-0725
www.hraadvisors.com



Regional Housing Snapshot

John Hodges-Copple on behalf of Aspen Romeyn

Principal Planner, Triangle J Council of Governments
November 8, 2018



Housing is a Regional Issue

- TJCOG Board of Delegates identified Transportation & Housing as top priority regional issues in 2016.
- Input at the 2017 TJCOG Regional Summit brought up the same themes:

Identifying Challenges

--

Two generations from now, what challenges do you hope will be overcome in this region?

* Access & Equity of Education

Affordable Traffic Preservation

Growth Education*Divide Broadband

Drug use Transportation

Poverty Transit Access Resources

Regional Housing Inequality

Opportunity
Sustainability

Opportunity
Sustainability

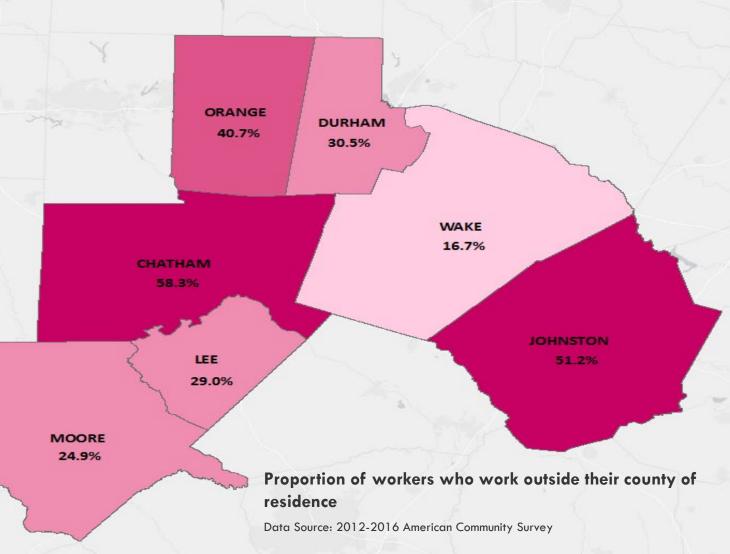
Vater supply
Connectivity
Hunger
Infrastructure

Development



Commuting Patterns

- There are approximately 900,000 workers that live within the seven Triangle J counties.
- Almost 235,000 of them, or 26%, work in a different county from where they live.
- More than half of residents in Chatham and Johnston counties work in another county.



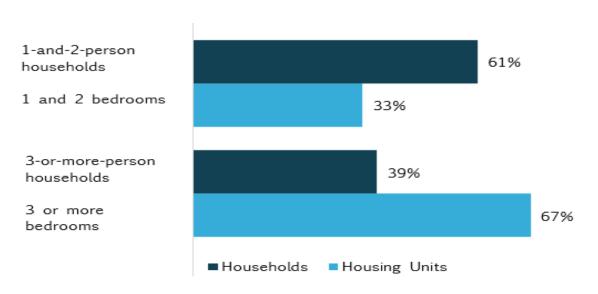
Housing Stock

Chatham, Durham, Johnston, Orange, & Wake Counties

There are over 680,000 homes in the Triangle, 37% of which are rented



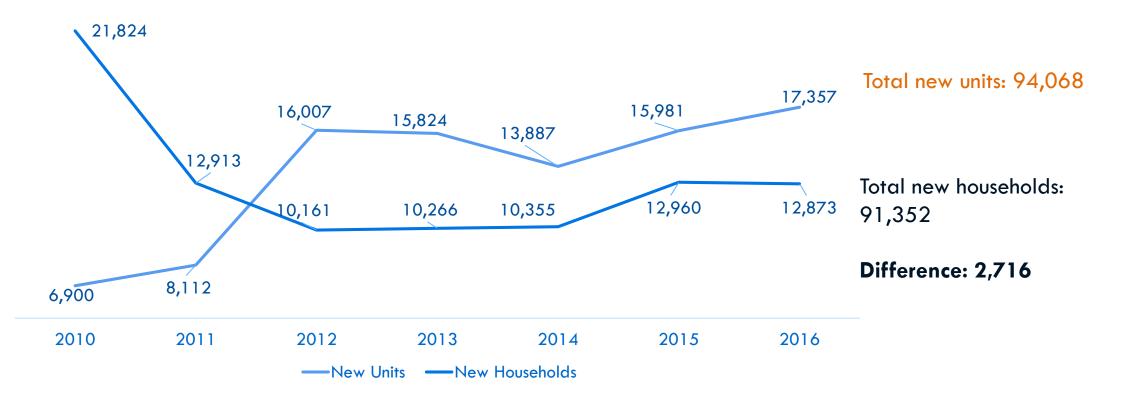
61% of households are 1-and-2-person households, yet just one-third of housing units are 1 and 2-bedroom units. There are limited options for those who want smaller homes.





Population Growth vs. Building Permits

Chatham, Durham, Johnston, Orange, & Wake Counties

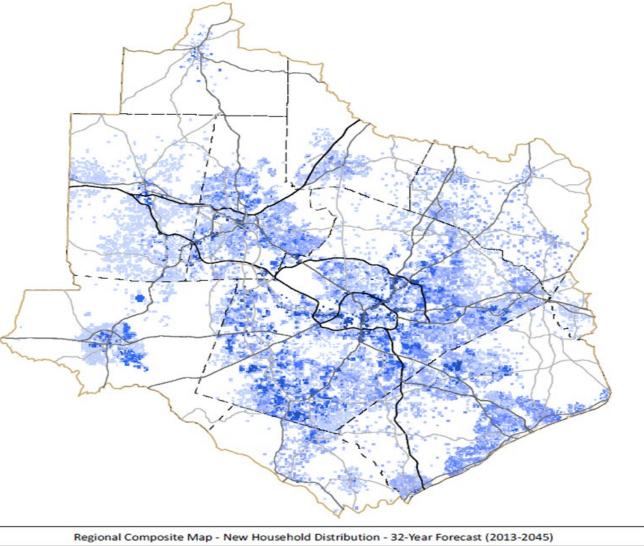




Projected Population Growth

Chatham, Durham, Johnston, Orange, & Wake Counties

- Currently 1.7 million people live in the five counties.
- By 2045, we expect the population will grow to 2.8 million.
- Will mean an additional 400,000 households





Building Permits by Housing Type

Chatham, Durham, Johnston, Orange, & Wake Counties

Q: Of residential units that received a building permit over the past six years, what proportion are for units in larger apartment buildings (5+ units)?

A.12%

B.25%

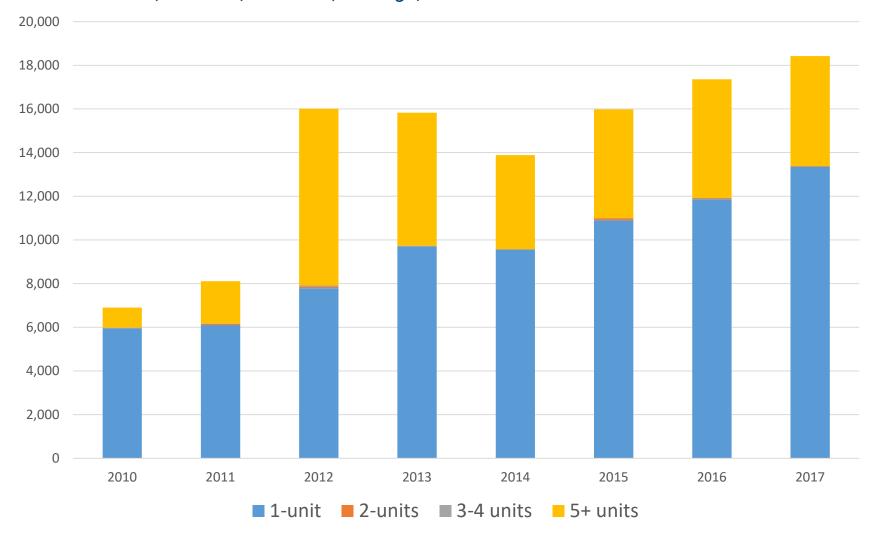
C.31%

D.43%



Building Permits by Housing Type

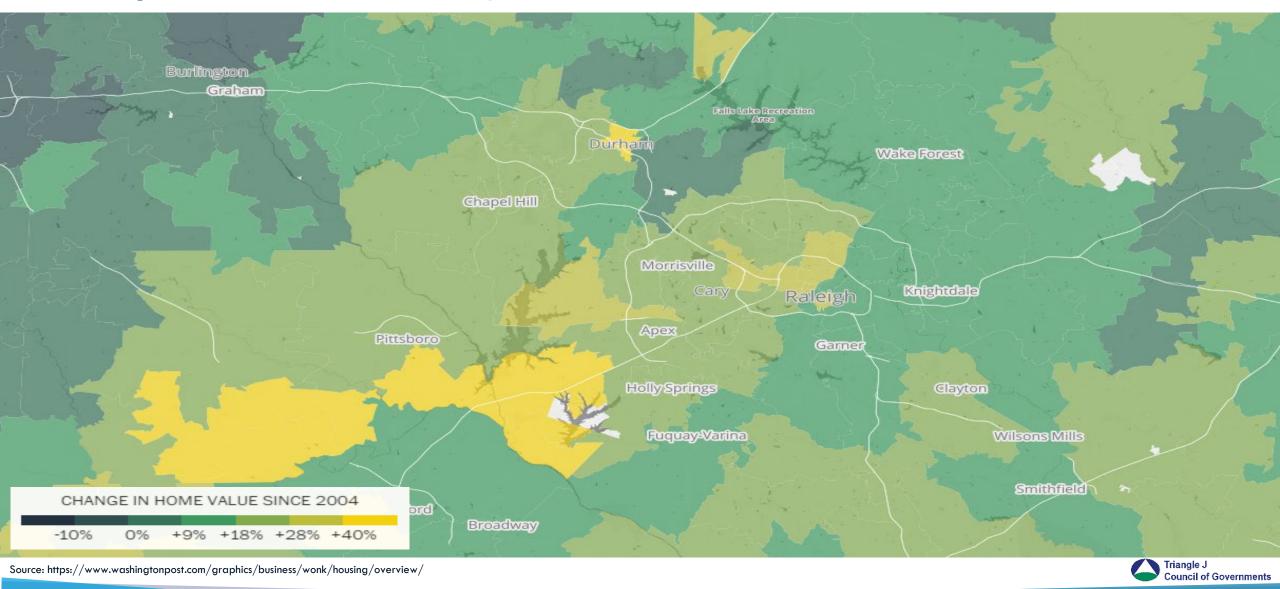
Chatham, Durham, Johnston, Orange, & Wake Counties



- Larger apartments generally make up around 30% of new units permitted in a year
- Missing middle housing types, or 2-4 units, make up less than 1% of new units



Rapid Increase in Housing Values, 2004-2015

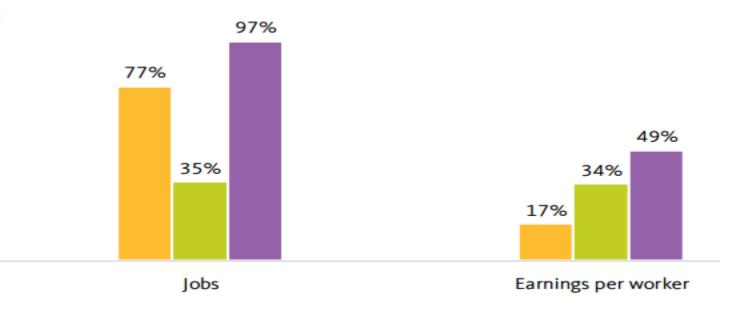


Job and earnings growth

The region has seen high growth in low-paying jobs, but low wage gains in those low-paying jobs.

Growth in Jobs and Earnings by Industry Wage Level, 1990 to 2012

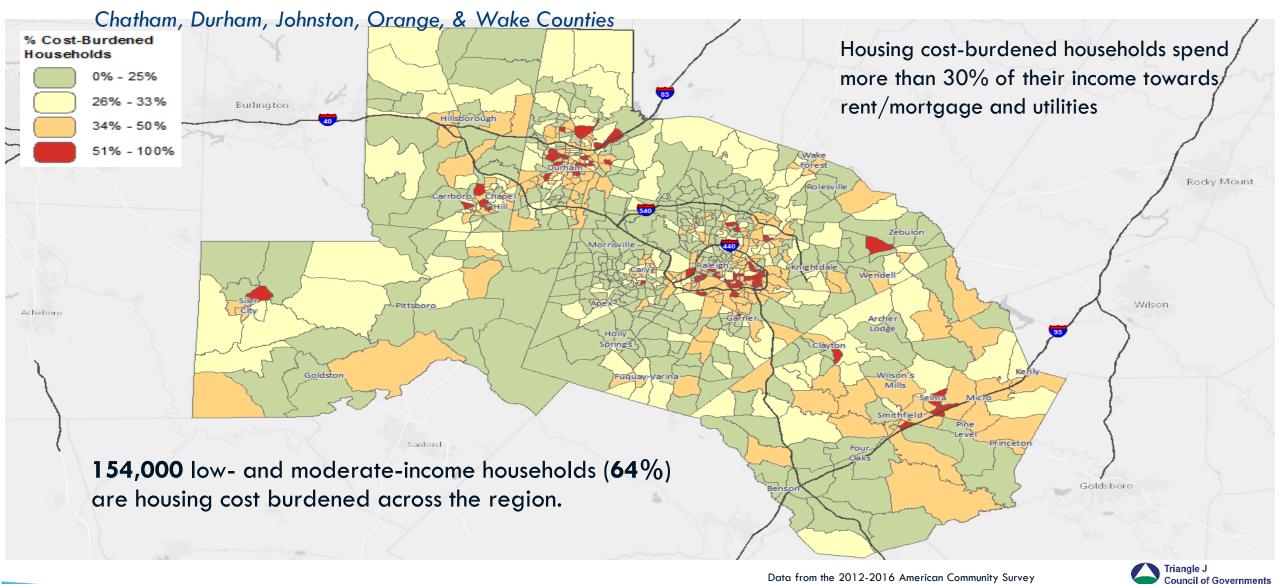
- Low-wage
- Middle-wage
- High-wage



Source: U.S. Bureau of Labor Statistics; Woods & Poole Economics, Inc. Universe includes all jobs covered by the federal Unemployment Insurance (UI) program.

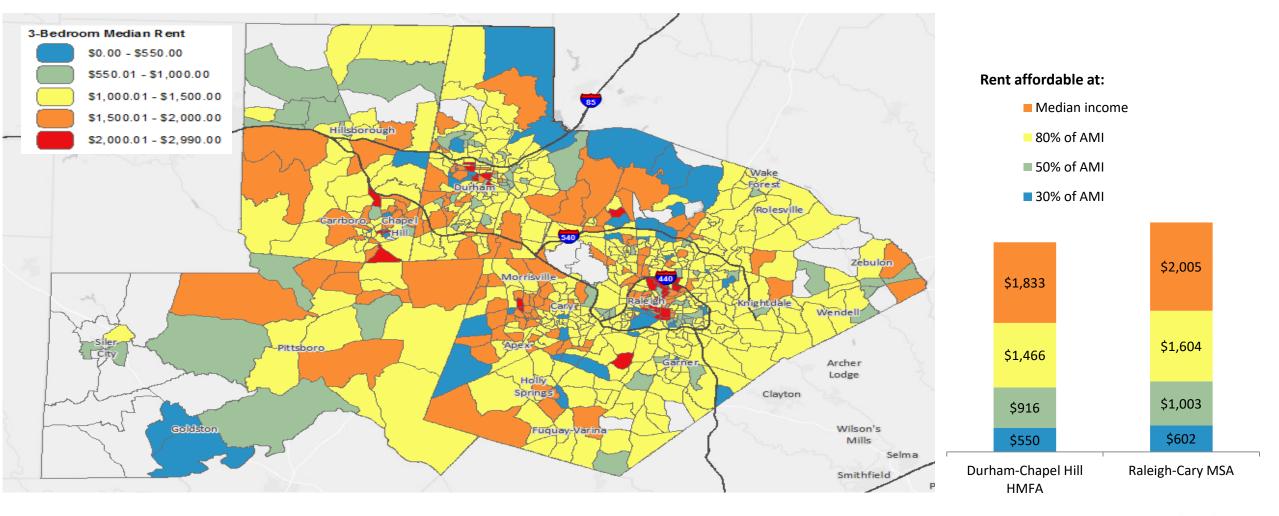


Cost-Burdened Households



Median Rent & Affordability Thresholds

Chatham, Durham, Orange, & Wake Counties



Affordable Rental Units

Chatham, Durham, Johnston, Orange, & Wake Counties

Q: What proportion of rental units in the five counties have legally-binding affordability restrictions (income-based rents)?

A.5%

B.11%

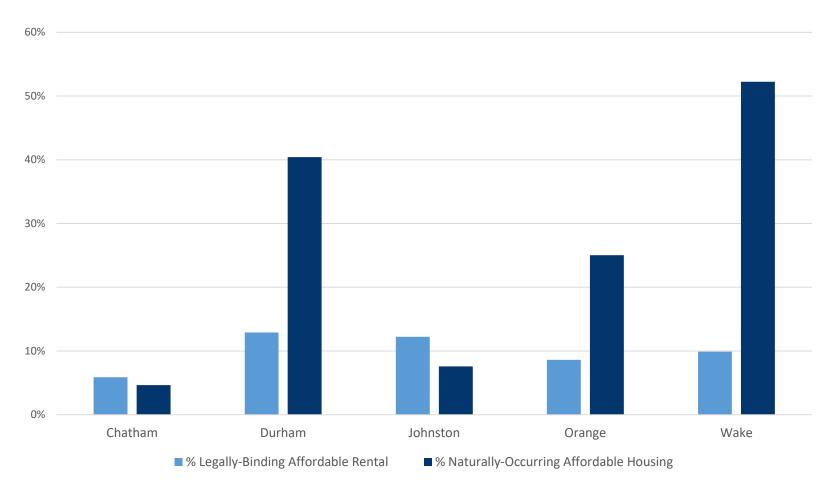
C.18%

D.24%



Affordable Rental Units

Chatham, Durham, Johnston, Orange, & Wake Counties



- LBAR units make up 11% of all rental units
- NOAH units make up 41% of all rental units

Units considered affordable if affordable to at or below 80% AMI based on household size/number of bedrooms. Data sources: National Housing Preservation Database, CoStar, local government and nonprofit housing providers



Thank You

Resources: www.tjcog.org/housing.aspx

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919-558-9319

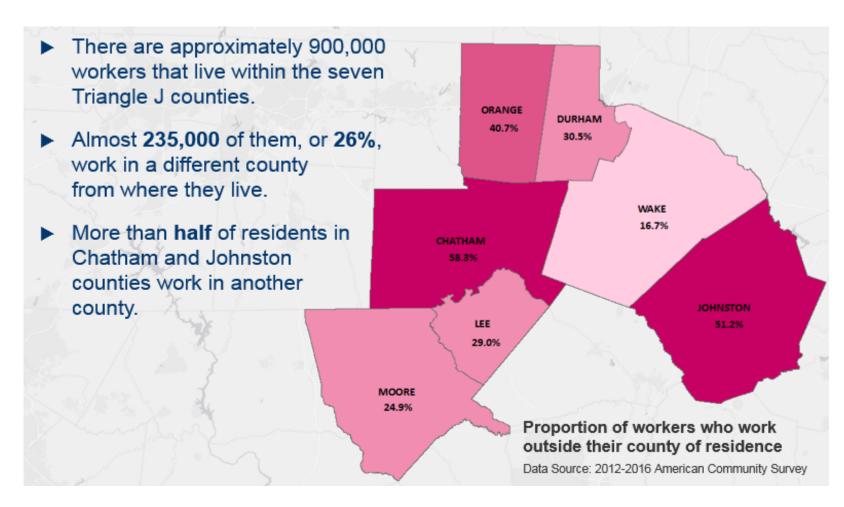


Why Does it Matter?

Bill King, Downtown Raleigh Alliance



Commuting times and congestion





Commuting times and congestion

Residential Real Estate

1,000-home development gaining steam south of Fuquay-Varina

LOCAL

America's fastest-growing suburb is in the Triangle



Public Health + Educational Attainment

- Longer commutes = less physical activity
- Asthma, exposure to toxins from substandard and old housing
- More opportunity for green building to reduce energy costs
- Housing security can reduce stress and improve mental health and educational attainment
- Lower housing costs = more spending on other needs
- Better neighborhoods mean more walking and access to amenities



- Displacement
- Concentration of poverty can lead to isolation and limited economic mobility
- Homogenous communities are less dynamic
- More housing can slow rent growth



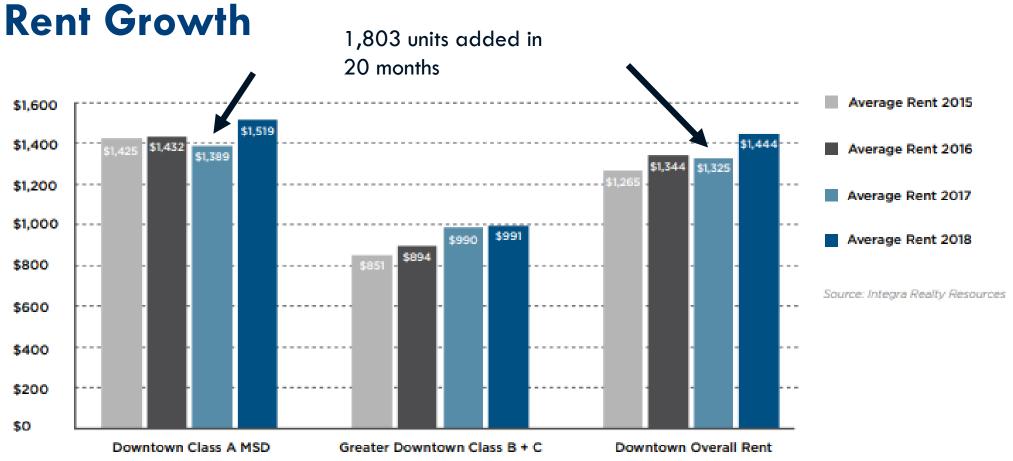
DESIGN / TRANSPORTATION / ENVIRONMENT / EQUITY / LIFE Q



If You Want Less Displacement, Build More Housing

JOE CORTRIGHT AUG 28, 2018







DowntownRaleigh Alliance

Economic Development

- Cost of living is powerful attraction for employers
- Housing availability matters to employers
- Growth will continue

Amazon's HQ2 Could Worsen The Housing Crisis, New Report Says

The Urban Institute concludes we'll need 267,000 additional residences by 2025 to keep up

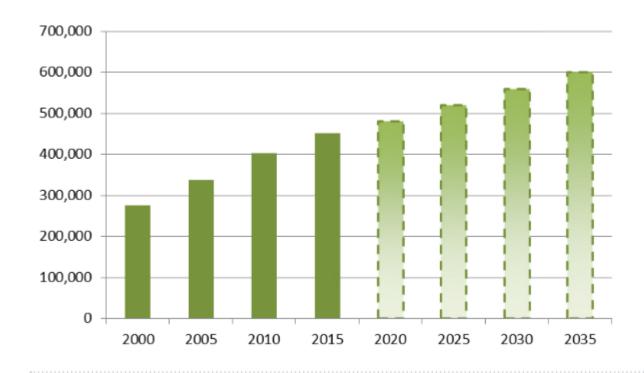
7 horrible things that could happen to cities if they win Amazon's HQ2 bid

LOCAL

Is Raleigh's housing market good enough for Amazon's HQ2? Zillow says maybe.



Economic Development



Only the Triangle, Atlanta, Boston, NYC, Los Angeles, Washington D.C., and Chicago have **three Tier-1**Research Universities in one metropolitan region

#2

HOTTEST SPOT FOR TECH JOBS—FORBES

#2

BEST PLACE FOR BUSINESS AND CAREERS—FORBES

#2

AREA WITH THE HIGHEST NUMBER OF TECH JOBS— NEW YORK TIMES

#3

BEST CITY FOR JOB SEEKERS IN 2017—INDEED

#4

IN STEM—WALLETHUB

#4

CITY WITH FASTEST GROWING INCOMES—SMARTASSET



Future





Future







Thank You!

Questions?





ULI Americas Trends National Perspective

George "Mac" McCarthy | Lincoln Institute of Land Policy
Tom Murphy | ULI

Annual Emerging Trends in Real Estate Program + Housing Summit

November 8, 2018



ULI Americas Trends Economics of Delivering New Housing

Alex Cathcart | FCP

Erica Leatham | MI Homes

Tim Morgan | Evergreen

Joe Whitehouse | Creative Urban Environments, Inc. (Moderator)

<u>Annual Emerging Trends in Real Estate</u> <u>Program + Housing Summit</u>

November 8, 2018



ULI Americas Trends Tools to Make Housing More Affordable

Natalie Britt | DHIC
Loryn Clark | Town of Chapel Hill
Robin Currin | City of Raleigh
Tom Murphy | ULI (Moderator)
Molly Stuart | Morningstar Law Group
Pat Young | City of Durham

<u>Annual Emerging Trends in Real Estate</u> <u>Program + Housing Summit</u>

November 8, 2018





Expanding Housing Choices in Durham

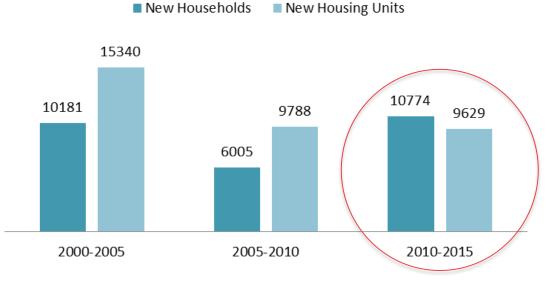
November 8, 2018

Housing and Real Estate Trends in the Triangle: Aligning Supply, Demand and Affordability

Evidence of a housing shortage

Between 2010-2015, the number of households grew more than the number of new housing units.

New Households and Housing



Source: US Census, American Community Survey





DurhamNC.gov

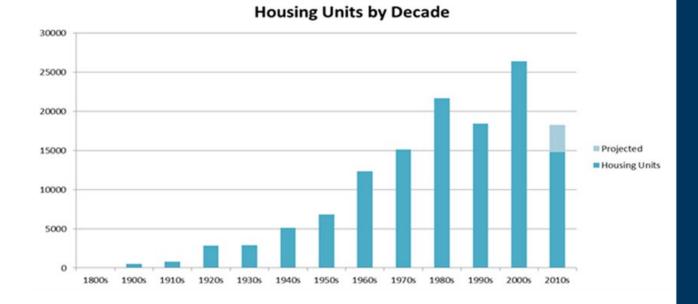






What's causing the shortage?

1. Housing development is not keeping pace with population growth











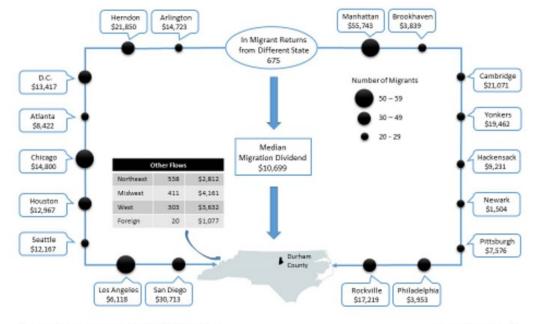




What's causing the shortage?

- 1. Housing development is not keeping pace with population growth
- 2. Attracting populations from wealthy zip codes

Geographic Origins of Migration Dividends Durham County, NC, 2014-2015*



*Compared to Non-migrant Per Capita AGI (\$32,333) in 2015.

Source: IRS Migration File





Data and graphic Dr. Jim Johnson, UNC

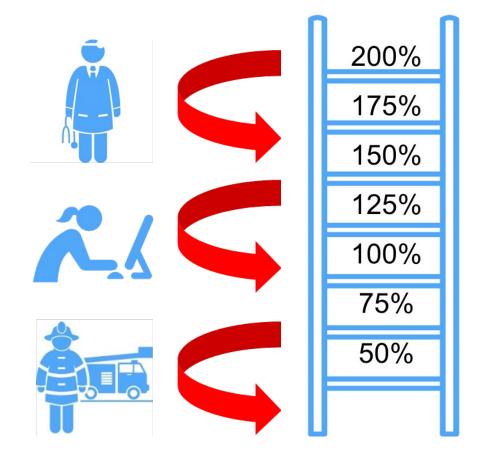






People at the bottom of the income ladder have the fewest options

If housing doesn't exist at higher price points, people will buy "down the ladder," leaving fewer options for those with the lowest incomes.











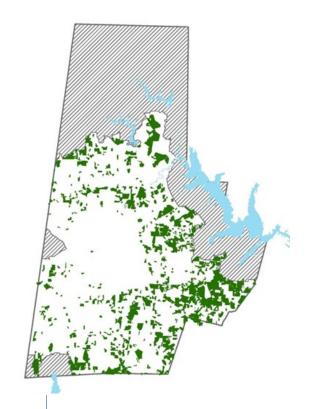




What's causing the shortage?

DurhamNC.gov

- 1. Housing development is not keeping pace with population growth
- 2. Attracting populations from wealthy zip codes
- 3. Running out of easily developable land













What's causing the shortage?

- 1. Housing development is not keeping pace with population growth
- 2. Attracting populations from wealthy zip codes
- 3. Running out of easily developable land
- 4. Zoning limitations













More growth is on the way

- NC Office of State Budget and Management projects 160,000 new people by 2045
- Equivalent to 62,200 new households during that same time period
- Approximately 2,000 units a year to keep up with population growth







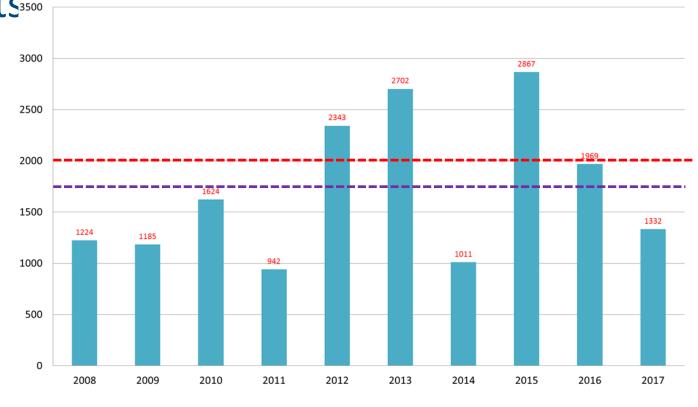






An average of 1,720 housing units units have been built annually over the last 10 years

New Dwelling Units















New housing

units needed to

keep pace with

Average number of new housing units over past decade

growth

Objectives for Expanding Housing Choices

Vary the menu of housing types available to meet an increasingly diverse set of needs;

Stabilize housing prices, over the long term, by expanding the supply of housing to keep pace with the rate of population and job growth;

Balance densification with context-sensitive development;

Create opportunities for small-scale creative infill, particularly in areas where demand is highest, and finally;

Streamline processes by making choices allowable without seeking special approvals.















Infill Standards

Modify residential infill standards to promote more context-sensitive development.













Accessory Dwelling Units Modify UDO regulations to increase viability for more properties.













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919.560.4137



Duplexes

Allow duplexes as a housing type in more locations, especially within the Urban Tier.











DurhamNC.gov

919.560.4137



Lot Dimensions and Density

Adjust lot dimensional standards to allow more opportunities for small-scale infill.













Small House/Small Lot

Create a new housing type/lot dimensional standard to accommodate small houses.















Cottage Court

Create a new housing type/lot dimensional standard to allow for clusters of small homes built around a common green space.











Alignment with City's Affordability Strategy

City's Five Year Affordable Housing Goals focused on:

- Creating and preserving affordable rental opportunities for households at or below 50% AMI (approximately \$32k for a 2-person household).
 - Includes focus on strengthening homeless housing system and expanding housing opportunities for homeless households
- Stabilizing neighborhoods that are experiencing significant price appreciation, including:
 - Creation and preservation of smaller scale units in target neighborhoods
 - Repair and rehab assistance for existing homeowners













Examples of Current Affordable Housing Initiatives

- Partnership with Durham Housing Authority to redevelop public housing as mixed-income communities, beginning with five properties totaling 50 acres in central Durham
- Creation of a \$15-20 million loan fund to enable affordable housing developers to acquire properties for future development
- Utilization of city-owned land for affordable housing development
 - Willard Street Apartments
 - Vacant lots for single family development













Potential Intersections with Expanding Housing Opportunities

- Expand education and outreach to low and moderate income homeowners to forestall predatory acquisitions, and to educate about available housing and tax assistance programs
- Create education and financing programs to enable low and moderate income homeowners to build wealth through creation of ADUs
- Provide financing for affordable housing developers interested in developing affordable units that take advantage of UDO changes













Greenfield Place and Greenfield Commons



Greenfield Place 80 family apartments

	Total	\$12,730,193
LIHTC Equity	1.055	\$8,282,250
•	4.055	•
Deferred Developer Fee		\$99,49 5
Town of Chapel Hill Loan		\$145,500
Orange County Loan		\$154,500
DHIC Loan		\$300,000
years)		\$1,000,000
NCHFA RPP Loan (2%, 20		
years)		\$2,748,448
SECU Foundation (3%, 30		









Greenfield Commons 69 seniors (55+) apartments

Centrant (5.76%, 35 years)		\$2,000,000
NCHFA RPP Loan (2%, 20		
years)		\$1,200,000
DHIC Loan		\$260,000
Town of Chapel Hill Loan		\$450,000
Town of Chapel Hill Loan		\$700,000
Deferred Developer Fee		\$416,273
LIHTC Equity	0.88	\$5,817,890







Total



\$10,844,163

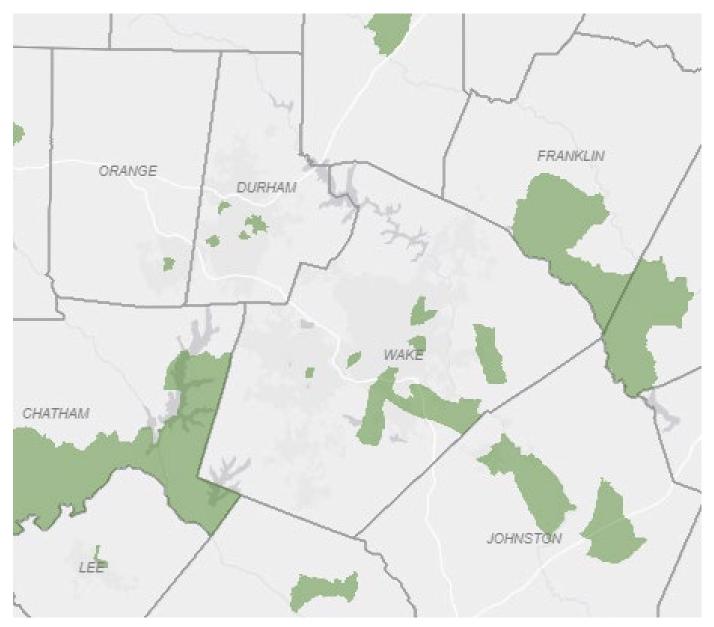
What's new in Washington?

Federal Update

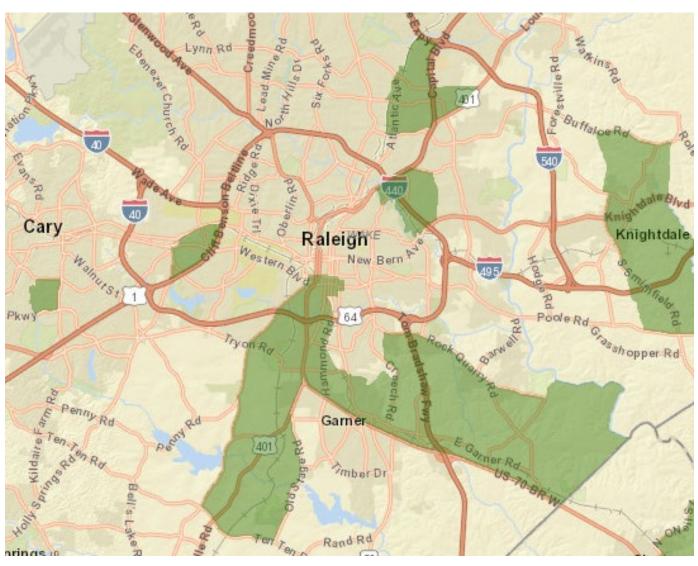
A New Vision for Housing Affordability

American Housing and Economic Mobility Act

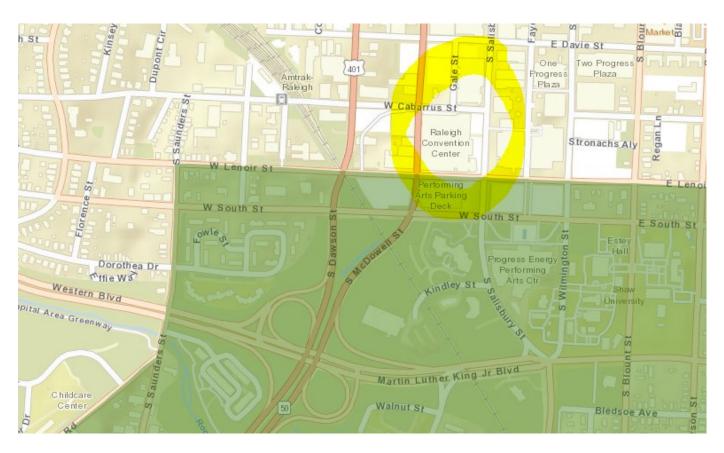
Where are the Opportunity Zones?



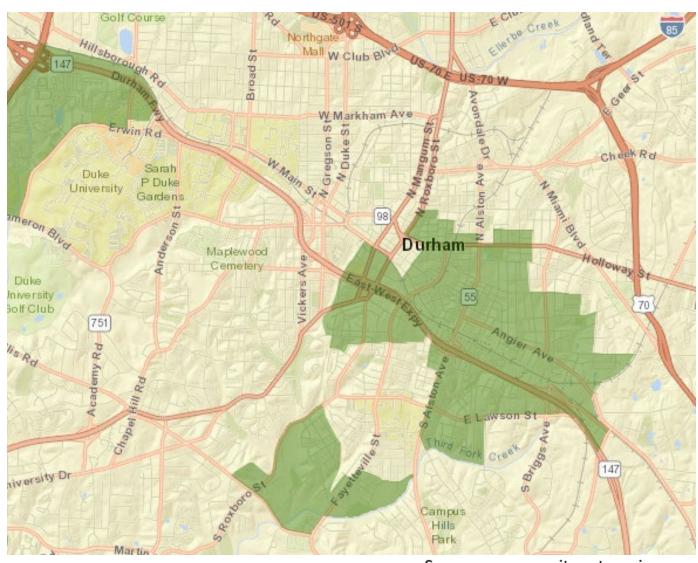
Raleigh



Across the Street



Durham



Policy Choices Will Matter More Than Ever

